

# WALGREEN CO

## FORM 10-K (Annual Report)

Filed 11/4/2005 For Period Ending 8/31/2005

|             |  |
|-------------|--|
| Address     | 200 WILMOT RD<br>DEERFIELD, Illinois 60015 |
| Telephone   | 847-940-2500                               |
| CIK         | 0000104207                                 |
| Industry    | Retail (Drugs)                             |
| Sector      | Services                                   |
| Fiscal Year | 08/31                                      |

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UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 10-K

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE  
ACT OF 1934

For the fiscal year ended August 31, 2005.

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934

For the Transition Period From \_\_\_\_\_ to \_\_\_\_\_  
Commission file number 1-604 .

WALGREEN CO .

(Exact name of registrant as specified in its charter)

Illinois  
(State of incorporation)

36-1924025  
(I.R.S. Employer Identification No.)

200 Wilmot Road, Deerfield, Illinois  
(Address of principal executive offices)

60015  
(Zip Code)

Registrant's telephone number, including area code: (847) 914-2500

Securities registered pursuant to Section 12(b) of the Act:

| <u>Title of each class</u>         | <u>Name of each exchange<br/>on which registered</u> |
|------------------------------------|--|
| Common Stock (\$.078125 Par Value) | New York Stock Exchange<br>Chicago Stock Exchange    |
| Preferred Share Purchase Rights    | New York Stock Exchange<br>Chicago Stock Exchange    |

Securities registered pursuant to section 12(g) of the Act: None

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months and (2) has been subject to such filing requirements for the past 90 days.

Yes  No \_\_\_\_\_

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Act).

Yes  No \_\_\_\_\_

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes No

As of February 28, 2005, the aggregate market value of Walgreen Co. common stock, par value \$.078125 per share, held by non-affiliates (based upon the closing transaction price on the New York Stock Exchange) was approximately \$43,565,239,000. As of October 31, 2005, there were 1,012,080,363 shares of Walgreen Co. common stock outstanding.

#### DOCUMENTS INCORPORATED BY REFERENCE

Portions of the Annual Report to Shareholders for the year ended August 31, 2005, only to the extent expressly so stated herein, are incorporated by reference into parts I, II and IV of Form 10-K. Portions of the registrant's proxy statement for its 2005 annual meeting of shareholders to be held January 11, 2006, are incorporated by reference into part III of Form 10-K.

## PART I

### Item 1. Business

#### (a) General development of business.

Walgreen Co. (The "company" or "Walgreens") was incorporated as an Illinois corporation in 1909 as a successor to a business founded in 1901. Walgreens is the nation's largest drugstore chain (based on sales) recorded its 31<sup>st</sup> year of consecutive sales and earnings growth. Included in these results was the effect of Hurricane Katrina, which forced the closing of 74 stores in the Gulf Coast states. During the year, the company opened 435 stores for a net increase of 371 new stores after closings and relocations. The total number of stores at August 31, 2005 was 4,950 (includes stores closed as of August 31, 2005, due to Hurricane Katrina) located in 45 states and Puerto Rico. In addition, the company operates 3 mail service facilities. Aggressive growth will continue as the company anticipates operating more than 7,000 stores by 2010.

To support store expansion, the company opened four distribution centers in the past four years, the most recent in Moreno Valley, California in fiscal 2004. These centers are twenty percent more productive than our older distribution centers. In July 2004, Walgreens broke ground on the first of a new-generation distribution center in South Carolina. Scheduled to open in 2007, this center is expected to provide another twenty percent productivity improvement.

Prescription sales continue to become a larger portion of the company's business. This year prescriptions accounted for 63.7% of sales compared to 63.2% last year. Third party sales, where reimbursement is received from managed care organizations as well as government and private insurance, were 92.7% of prescription sales compared to 91.7% a year ago. Overall, Walgreens filled 490 million prescriptions in 2005, an increase of 10.6% from the previous year and more than any other pharmacy retailer.

Pharmacy sales trends are expected to continue to grow due, in part, to the aging population and new drug development. The company also expects to capture additional sales when the Medicare Part D prescription drug benefit rolls out in calendar 2006.

In November 2003, Walgreens pharmacy benefit manager (PBM) introduced Advantage90, a 90-day retail prescription option to mandatory mail programs. Since its introduction, 180 managed care plans are offering Advantage90 to a total of 1,487,890 members.

Photofinishing continued to contribute to gross margins for general merchandise in 2005, as the company expands its digital photo offerings. It is expected that the new online digital photo service, which will be introduced in fiscal 2006, will increase sales.

During fiscal 2005, Walgreens' market share in 54 of the top 60 front-end categories increased, as compared to all food, drug and mass merchandise competitors. Today, 125 million people live within two miles of a Walgreens and 4.4 million shoppers walk into a Walgreens store daily. The company plans to increase business by investing in prime locations, technology and customer service initiatives in 2006.

During fiscal year 2005 the company added \$1.233 billion to property and equipment, which included approximately \$1.017 billion related to stores, \$103.0 million for distribution centers, and \$113.0 million related to other corporate items. Capital expenditures for fiscal 2006 are expected to be approximately \$1.4 billion.

(b) Financial information about industry segments.

The company's primary business is the operation of retail drugstores.

(c) Narrative description of business.

(i) Principal products produced and services rendered.

The drugstores are engaged in the retail sale of prescription and nonprescription drugs and general merchandise. General merchandise includes, among other things, cosmetics, toiletries, household items, food, beverages and photofinishing. Customers can have prescriptions filled at the drugstore counter as well as through the mail, by telephone, and on the Internet.

The estimated contributions of various product classes to sales for each of the last three fiscal years are as follows:

| <u>Product Class</u>  | <u>Percentage</u> |             |             |
|-----------------------|-------------------|-------------|-------------|
|                       | <u>2005</u>       | <u>2004</u> | <u>2003</u> |
| Prescription Drugs    | 64                | 63          | 62          |
| Nonprescription Drugs | 11                | 12          | 12          |
| General Merchandise   | <u>25</u>         | <u>25</u>   | <u>26</u>   |
| Total Sales           | <u>100</u>        | <u>100</u>  | <u>100</u>  |

(ii) Status of a product or segment.

Not applicable.

(iii) Sources and availability of raw materials.

Inventories are purchased from numerous domestic and foreign suppliers. The loss of any one supplier or group of suppliers under common control would not have a material effect on the business.

(iv) Patents, trademarks, licenses, franchises and concessions held.

Walgreens markets products under various trademarks, trade dress and trade names and holds assorted business licenses (pharmacy, occupational, liquor, etc.) having various lives, which are necessary for the normal operation of business. The company also has filed various patent applications relating to its business and products, five of which have been issued.

(v) Seasonal variations in business.

The business is seasonal in nature, with Christmas generating a higher proportion of non-pharmacy sales and earnings than other periods. Both pharmacy and non-pharmacy are effected by the timing and severity of the cold/flu season. See the note "Summary of Quarterly Results (Unaudited)" on page 31 of the Annual Report to Shareholders for the year ended August 31, 2005("2005 Annual Report"), which note is incorporated herein by reference.

(vi) Working capital practices.

The company generally finances its inventory and expansion needs with internally generated funds. See the note "Short-Term Borrowings" on page 29 and "Management's Discussion and Analysis of Financial Condition" on pages 20 through 22 of the 2005 Annual Report, which sections are incorporated herein by reference. Short-term borrowings are not expected in fiscal 2006.

Due to the nature of the retail drugstore business 92.7% of all prescription sales are now covered by third party payors. Prescription sales represent 63.7% of total store sales. The remainder of store sales are principally for cash. Customer returns are immaterial.

(vii) Dependence upon limited number of customers.

Sales are to numerous customers which include various managed care organizations; therefore, the loss of any one customer or a group of customers under common control would not have a material effect on the business. No customer accounts for ten percent or more of the company's consolidated sales.

(viii) Backlog orders.

Not applicable.

(ix) Government contracts.

The company fills prescriptions for many state welfare plans. Revenues from all such plans are approximately 9.1% of total sales.

(x) Competitive conditions.

The drug store industry is highly competitive. As a volume leader in the retail drug industry, Walgreens competes with various retailers, including chain and independent drugstores, mail order prescription providers, Internet pharmacies, grocery stores, mass merchants and dollar stores. Competition remained keen during the fiscal year with the company competing on the basis of service, convenience, variety and price. The company's geographic dispersion tends to offset the impact of temporary economic and competitive conditions in individual markets. The number and location of the company's drugstores appear in the listing of stores by state on the back cover of the 2005 Annual Report, which section is incorporated herein by reference.

(xi) Research and development activities.

The company does not engage in any material research activities.

(xii) Environmental disclosures.

Federal, state and local environmental protection requirements have no material effect upon capital expenditures, earnings or the competitive position of the company.

(xiii) Number of employees.

The company employs approximately 179,000 persons, about 47,600 of whom are part-time employees working less than 30 hours per week.

(d) Financial information about foreign and domestic operations and export sales.

All the company sales occur within the continental United States and Puerto Rico. There are no export sales.

(e) Available information

The company maintains a company website at [investor.walgreens.com](http://investor.walgreens.com). The company makes copies of its Annual Reports on Form 10-K, quarterly reports on Form 10-Q, Current Reports on Form 8-K and any amendments to those reports filed with or furnished to the SEC available to investors on or through its website free of charge as soon as reasonably practicable after the company electronically files them with or furnishes them to the SEC. The contents of the company's website are not, however, a part of this report. In addition, charters of all committees of the company's Board of Directors, as well as the company's Corporate Governance Guidelines and Ethics Policy Statement, are available on the company's website at [investor.walgreens.com](http://investor.walgreens.com) or, upon written request, in printed hardcopy form. Written requests should be sent to Walgreen Co., c/o Corporate Secretary, 200 Wilmot Road, Deerfield, Illinois 60015. Waivers, if any, of the company's Ethics Policy Statement for directors and executive officers would be promptly disclosed to shareholders.

The company has also adopted a Code of Ethics for Financial Executives. This Code applies to and has been signed by the Chief Executive Officer, the Chief Financial Officer and the Controller. The full text of the Code of Ethics for Financial Executives is available at the company's website, [investor.walgreens.com](http://investor.walgreens.com). Changes to or waivers, if any, of the company's Code of Ethics for Financial Executives would be promptly disclosed on the company's website.

#### Cautionary Note Regarding Forward Looking Statements

Certain information in this annual report, as well as in other public filings, the company web site, press releases and oral statements made by our representatives, is forward-looking information based on current expectations and plans that involve risks and uncertainties. Forward-looking information includes statements concerning pharmacy sales trends, prescription margins, number and location of new store openings, the level of capital expenditures and demographic trends; as well as those that include or are preceded by the words "expects," "estimates," "believes," "plans," "anticipates" or similar language. For such statements, we claim the protection of the safe harbor provisions of the Private Securities Litigation Reform Act of 1995.

The following factors, in addition to those discussed elsewhere in this annual report for the fiscal year ended August 31, 2005, could cause results to differ materially from management expectations as projected in such forward-looking statements: the impact of events related to any terrorist actions; changes in economic conditions generally or in the markets served by the company; consumer preferences and spending patterns; competition from other drugstore chains,

independent drugstores, mail order prescription providers, Internet pharmacies, and various other retailers including grocery stores, convenience stores, mass merchants and dollar stores; the introduction of new brand and generic prescription drugs; changes in or the introduction of new state or federal legislation or regulations; the efforts of third party payors to reduce pharmacy reimbursement rates; the success of planned advertising and merchandising strategies; the availability and cost of real estate and construction; changes in accounting policies and practices; the company's ability to hire and retain pharmacists and other store and management personnel; the company's relationships with its suppliers; the company's ability to successfully implement new computer systems and technology; and adverse determinations with respect to litigation or other claims. Unless otherwise required by applicable securities laws, the company assumes no obligation to update its forward-looking statements to reflect subsequent events or circumstances.

## Item 2. Properties

The number and location of the company's drugstores appear in the listing of stores by state on the back cover of the 2005 Annual Report, which section is incorporated herein by reference. Most of the company's drugstores are leased. The leases are for various terms and periods. See the caption, "Leases" on page 28 of the 2005 Annual Report, which section is incorporated herein by reference. The company owns approximately 18% of the retail stores open at August 31, 2005. The company has an aggressive expansion program of adding new stores and remodeling and relocating existing stores. Net retail selling space was increased from 50.9 million square feet at August 31, 2004, to 55.4 million square feet at August 31, 2005. Approximately 47.3% of company stores have been opened or remodeled during the past five years.

The company's retail drugstore operations are supported by twelve major distribution centers with a total of approximately 8.1 million square feet of space in all distribution centers, of which 6.8 million square feet is owned. The remaining space is leased. All distribution centers are served by modern systems for order processing control, operating efficiencies and rapid merchandise delivery to stores. In addition, the company uses public warehouses to handle certain distribution needs. A new distribution center is planned for Anderson County, South Carolina and projected to open in 2007.

There are eleven principal office facilities containing approximately 1.7 million square feet of which approximately 1.5 million square feet is owned and the remainder is leased. Of the owned property, approximately 115,500 square feet is leased to others. The company operates three mail service facilities containing approximately 252,000 square feet of which approximately 133,000 square feet is owned and the remainder is leased.

The company also owns ten strip shopping malls containing approximately 534,000 square feet of which approximately 229,000 square feet is leased to others.

## Item 3. Legal Proceedings

The information in response to this item is incorporated herein by reference to the caption "Contingencies" on page 29 of the 2005 Annual Report.

## Item 4. Submission of Matters to a Vote of Security Holders

No matters were submitted to a vote of security holders during the fourth quarter of the fiscal year.

EXECUTIVE OFFICERS OF THE REGISTRANT

The following information is furnished with respect to each executive officer of the company as of November 1, 2005:

| <u>NAME AND BUSINESS EXPERIENCE</u>   | <u>AGE</u> | <u>OFFICE HELD</u>                       |
|---|------------|--|
| David W. Bernauer<br>Chairman of the Board since<br>January<br>2003<br>Chief Executive Officer since<br>January 2002<br>President and Chief Operating<br>Officer<br>January 1999 to January 2003<br>Director since January 1999<br>Mr. Bernauer is currently a director of Office Depot, Inc. | 61         | Chairman and Chief Executive<br>Officer  |
| Jeffrey A. Rein<br>President and Chief Operating<br>Officer<br>since January 2003<br>Executive Vice President<br>February 2001 to January 2003<br>Vice President<br>July 1999 to February 2001<br>Director since January 2003   | 53         | President and Chief Operating<br>Officer |
| Jerome B. Karlin<br>Executive Vice President since<br>February 1999   | 63         | Executive Vice President                 |
| Trent E. Taylor<br>Executive Vice President since<br>October 2005<br>Senior Vice President<br>January 2002 to October 2005<br>Chief Information Officer since<br>January 1999   | 48         | Executive Vice President                 |
| Gregory D. Wasson<br>Executive Vice President since<br>October 2005<br>Senior Vice President<br>February 2004 to October 2005<br>Vice President<br>October 2001 to February 2004<br>President, Walgreens Health   | 47         | Executive Vice President                 |



Initiatives Inc. since  
 March 2002  
 Executive Vice President,  
 Walgreens Health Initiatives, Inc.  
 October 2001 to March 2002  
 Operations Vice President  
 February 1999 to October 2001

|  |           |   |
|--|-----------|---|
| <p>R. Bruce Bryant<br/>         Senior Vice President since<br/>         September 2000</p>  | <p>55</p> | <p>Senior Vice President</p>                            |
| <p>George C. Eilers<br/>         Senior Vice President since<br/>         February 1999</p>  | <p>65</p> | <p>Senior Vice President</p>                            |
| <p>John W. Gleeson<br/>         Senior Vice President since<br/>         February 2004<br/>         Treasurer since February 2002<br/>         Vice President<br/>         February 2000 to February<br/>         2004</p> | <p>59</p> | <p>Senior Vice President and<br/>         Treasurer</p> |

EXECUTIVE OFFICERS OF THE REGISTRANT - continued:

| <u>NAME AND BUSINESS EXPERIENCE</u>  | <u>AGE</u> | <u>OFFICE HELD</u>   |
|--|------------|--|
| <p>Dana I. Green<br/>         Senior Vice President, Secretary<br/>         and General Counsel since<br/>         January 2005<br/>         Senior Vice President<br/>         February 2004 to January 2005<br/>         Vice President<br/>         May 2000 to February 2004</p> | <p>55</p>  | <p>Senior Vice President, Secretary and<br/>         General Counsel</p> |
| <p>J. Randolph Lewis<br/>         Senior Vice President since<br/>         January 2000</p>  | <p>55</p>  | <p>Senior Vice President</p>   |
| <p>Barry L. Markl<br/>         Senior Vice President since<br/>         April 2004<br/>         Operations Vice President<br/>         August 1986 to April 2004</p>   | <p>60</p>  | <p>Senior Vice President</p>   |

|   |           |   |
|---|-----------|---|
| <p>William M. Rudolphsen<br/> Senior Vice President and Chief<br/> Financial Officer since<br/> January 2004<br/> Controller<br/> January 1998 to January 2004</p>  | <p>50</p> | <p>Senior Vice President and<br/> Chief Financial Officer</p> |
| <p>George J. Riedl<br/> Senior Vice President since<br/> January 2003<br/> Divisional Vice President<br/> December 2001 to January 2003<br/> General Merchandise Manager<br/> January 2000 to December 2001</p>   | <p>45</p> | <p>Senior Vice President</p>                                  |
| <p>William A. Shiel<br/> Senior Vice President since July<br/> 1993</p>   | <p>55</p> | <p>Senior Vice President</p>                                  |
| <p>Mark A. Wagner<br/> Senior Vice President since<br/> February 2002<br/> Treasurer<br/> February 2000 to February<br/> 2002</p>   | <p>44</p> | <p>Senior Vice President</p>                                  |
| <p>Kermit R. Crawford<br/> Vice President since<br/> October 2005<br/> Executive Vice President,<br/> Walgreens Health Initiatives, Inc.<br/> since<br/> October 2005<br/> Vice President, Walgreens Health<br/> initiatives, Inc.<br/> September 2004 to October<br/> 2005<br/> Operations Vice President<br/> October 2000 to September<br/> 2004</p> | <p>46</p> | <p>Vice President</p>   |
| <p>Robert M. Kral<br/> Vice President since<br/> October 2004<br/> Operations Vice President<br/> September 2000 to October<br/> 2004</p>   | <p>51</p> | <p>Vice President</p>   |
| <p>Kenneth R. Weigand</p>   | <p>48</p> | <p>Vice President</p>   |

Vice President since January 2005

Divisional Vice President

May 2000 - January 2005

EXECUTIVE OFFICERS OF THE REGISTRANT - continued:

| <u>NAME AND BUSINESS EXPERIENCE</u>             | <u>AGE</u> | <u>OFFICE HELD</u> |
|---|------------|--------------------|
| Chester G. Young                                | 60         | General Auditor    |
| Divisional Vice President since<br>January 1995 |            |                    |
| General Auditor since June 1988                 |            |                    |

|                               |    |            |
|-------------------------------|----|------------|
| Mia M. Scholz                 | 39 | Controller |
| Controller since January 2004 |    |            |
| Director of Internal Audit    |    |            |
| November 1999 to January 2004 |    |            |

There is no family relationship between any of the aforementioned officers of the company.

PART II

Item 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities

The company's common stock is traded on the New York Stock Exchange, Chicago Stock Exchange and Nasdaq National Market under the symbol WAG. As of October 31, 2005 there were approximately 750,000 recordholders of company common stock.

The range of the sales prices of the company's common stock by quarters during the two years ended August 31, 2005, are incorporated herein by reference to the note "Common Stock Prices" on page 31 of the 2005 Annual Report.

The company's cash dividends per common share during the two fiscal years ended August 31, are as follows:

| <u>Quarter Ended</u> | <u>2005</u>    | <u>2004</u>      |
|----------------------|----------------|------------------|
| November             | \$.0525        | \$.043125        |
| February             | .0525          | .043125          |
| May                  | .0525          | .043125          |
| August               | <u>.0650</u>   | <u>.052500</u>   |
| Fiscal Year          | <u>\$.2225</u> | <u>\$.181875</u> |

The following table provides information about purchases by the company during the quarter ended August 31, 2005 of equity securities that are registered by the company pursuant to Section 12 of the Exchange Act:

Issuer Purchases of Equity Securities

| Total Number of<br>Shares Purchased | Approximate Dollar |
|-------------------------------------|--------------------|
|-------------------------------------|--------------------|

| Period                     | Total Number<br>of Shares<br>Purchased (1) | Average<br>Price Paid<br>per Share | as Part of<br>Publicly<br>Announced Plans<br>or Programs (2) | Value of Shares that<br>May Yet Be Purchased<br>Under the Plans or<br>Programs (2) |
|----------------------------|--|------------------------------------|--|--|
| 06/01/2005 -<br>06/30/2005 | -  | \$ -                               | -  | \$691,828,485  |
| 07/01/2005-<br>07/31/2005  | 1,285,000                                  | 46.9777                            | 535,000  | \$666,693,066  |
| 08/01/2005-<br>08/31/2005  | <u>1,606,000</u>                           | <u>47.7924</u>                     | <u>706,000</u>   | <u>\$632,957,238</u>   |
| Total                      | <u>2,891,000</u>                           | <u>\$47.4303</u>                   | <u>1,241,000</u>   | <u>\$632,957,238</u>   |

(1) The company repurchased an aggregate of 1,650,000 shares of its common stock in open-market transactions to satisfy the requirements of the company's employee stock purchase and option plans, as well as the company's Nonemployee Director Stock Plan. These share repurchases were not made pursuant to a publicly announced repurchase plan or program.

(2) On July 14, 2004, the Board of Directors approved a stock repurchase program, pursuant to which up to \$1 billion of the company's common stock may be repurchased. This program was announced in the company's Current Report on Form 8-K, which was filed on July 15, 2004. The total remaining authorization under the repurchase program was \$632,957,238 as of August 31, 2005. The expiration date of the repurchase program is July 13, 2008.

#### Item 6. Selected Financial Data

The information in response to this item is incorporated herein by reference to the caption "Eleven-Year Summary of Selected Consolidated Financial Data" on pages 18 and 19 of the 2005 Annual Report.

#### Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

The information in response to this item is incorporated herein by reference to the caption "Management's Discussion and Analysis of Results of Operations and Financial Condition" on pages 20 through 22 of the 2005 Annual Report.

#### Item 7A. Qualitative and Quantitative Disclosures about Market Risk

Management does not believe that there is any material market risk exposure with respect to derivative or other financial instruments that would require disclosure under this item.

#### Item 8. Financial Statements and Supplementary Data

See Item 15.

#### Item 9. Changes in and Disagreements with Accountants on Accounting and

## Financial Disclosure

None

### Item 9A. Controls and Procedures

Based on their evaluation as of August 31, 2005 pursuant to Exchange Act Rule 13a-15(b), the company's management, including its Chief Executive Officer and Chief Financial Officer, believe the company's disclosure controls and procedures (as defined in Exchange Act Rule 13a-15(e)) are effective.

Management's report on internal control and the attestation report of Deloitte & Touche LLP, the company's independent registered public accounting firm, on management's assessment of internal control over financial reporting are included in our Annual Report to Shareholders for the year ended August 31, 2005 and are incorporated in this Item 9A by reference. Our Annual Report to Shareholders is included as an Exhibit to this Annual Report on Form 10-K.

In connection with the evaluation pursuant to Exchange Act Rule 13a-15(d) of the company's internal controls over financial reporting (as defined in Exchange Act Rule 13a-15(f)) by the company's management, including its Chief Executive Officer and Chief Financial Officer, no changes during the quarter ended August 31, 2005 were identified that have materially affected, or are reasonably likely to materially affect, the company's internal controls over financial reporting.

### PART III

The information required for Items 10, 11, 12, 13 and 14, with the exception of the information relating to the executive officers of the Registrant, which is presented in Part I under the heading "Executive Officers of the Registrant," is incorporated herein by reference to the following sections of the Registrant's Proxy Statement:

#### Captions in Proxy

Names and Ages of Director Nominees, Their Principal Occupations and Other Information

Information Concerning Corporate Governance, the Board of Directors and its Committees

Securities Ownership of Certain Beneficial Owners and Management

Section 16(a) Beneficial Ownership Reporting Compliance

Executive Compensation

Equity Compensation Plans

Certain Relationships and Related Transactions

Independent Registered Public Accounting Firm Fees and Services

### PART IV

Item 15. Exhibits and Financial Statement Schedules

(a) Documents filed as part of this report

- (1) The following financial statements, supplementary data, and report of independent public accountants appearing in the 2005 Annual Report are incorporated herein by reference.

|   | <u>Annual Report<br/>Page Number</u> |
|---|--------------------------------------|
| Consolidated Statements of Earnings and Shareholders' Equity for the years ended August 31, 2005, 2004 and 2003 | 23                                   |
| Consolidated Balance Sheets at August 31, 2005 and 2004   | 24                                   |
| Consolidated Statements of Cash Flows for the years ended August 31, 2005, 2004 and 2003                        | 25                                   |
| Summary of Major Accounting Policies  | 26-27                                |
| Notes to Consolidated Financial Statements  | 28-31                                |
| Management's Report on Internal Control   | 32                                   |
| Reports of Independent Registered Public Accounting Firm  | 32-33                                |
| Listing of stores by state  | Back Cover                           |

- (2) The following financial statement schedule and related report of the independent registered public accounting firm is included herein.

|   | <u>10-K Page Number</u> |
|---|-------------------------|
| Schedule II Valuation and Qualifying Accounts           | 18                      |
| Report of Independent Registered Public Accounting Firm | 19                      |

Schedules I, III, IV and V are not submitted because they are not applicable or not required or because the required information is included in the Financial Statements in (1) above or notes thereto.

Other Financial Statements -

Separate financial statements of the registrant have been omitted because it is primarily an operating company, and all of its subsidiaries are included in the consolidated financial statements.

- (3) Exhibits 10(a) through 10(t) constitute management contracts or compensatory plans or arrangements required to be filed as exhibits pursuant to Item 15(b) of this Form 10-K.

(b) Exhibits

3. (a) Articles of Incorporation of the company, as amended, filed with the Securities and Exchange Commission as Exhibit 3(a) to the company's Quarterly Report on Form 10-Q for the quarter ended February 28, 1999, and incorporated by reference herein.
- (b) By-Laws of the company, as amended and restated effective as of July 9, 2003, filed with the Securities and Exchange Commission as Exhibit 3(b) to the company's Quarterly Report on Form 10-Q for the quarter ended November 30, 2003, and incorporated by reference herein.
4. (a) Rights Agreement dated as of July 10, 1996, between the company and Harris Trust and Savings Bank, filed with the Securities and Exchange Commission as Exhibit 1 to Registration Statement on Form 8-A on July 11, 1996 (File No. 1-604), and incorporated by reference herein.
10. (a) Top Management Long-Term Disability Plan. (Note 3)
- (b) Executive Short-Term Disability Plan Description. (Note 3)
- (c) Walgreen Co. Management Incentive Plan (as restated effective September 1, 2003), filed with the Securities and Exchange Commission as Exhibit 10(c) to the company's Annual Report on Form 10-K for the fiscal year ended August 31, 2003, and incorporated by reference herein.
- (d) (i) Walgreen Co. Restricted Performance Share Plan, as amended, filed with the Securities and Exchange Commission as Exhibit 10(a) to the company's Quarterly Report on Form 10-Q for the quarter ended February 28, 1997 (File No. 1-604), and incorporated by reference herein.
- (ii) Walgreen Co. Restricted Performance Share Plan Amendment No. 5 (effective October 9, 1996) filed with the Securities and Exchange Commission as Exhibit 10 (a) to the company's Quarterly Report on Form 10-Q for the quarter ended November 30, 2003 and incorporated by reference herein.
- (e) (i) Walgreen Co. Executive Stock Option Plan, as amended, filed with the Securities and Exchange Commission as Exhibit 10(b) to the company's Quarterly Report on Form 10-Q for the quarter ended February 28, 1997 (File No. 1-604), and incorporated by reference herein.
- (ii) Form of Stock Option Agreement (Grades 12 through 17), filed with the Securities and Exchange Commission as Exhibit 10(e) (ii) to the company's Annual Report on Form 10-K for the fiscal year ended August 31, 2004, and incorporated by reference herein.
- (iii) Form of Stock Option Agreement (Grades 18 and above), filed with the Securities and Exchange Commission as Exhibit 10(e) (iii) to the company's annual Report on Form 10-K for the fiscal year ended August 31, 2004, and incorporated by

reference herein.

- (f) (i) Walgreen Co. 1986 Director's Deferred Fee/Capital Accumulation Plan. (Note 1)
- (ii) Walgreen Co. 1987 Director's Deferred Fee/Capital Accumulation Plan. (Note 2)
- (iii) Walgreen Co. 1988 Director's Deferred Fee/Capital Accumulation Plan. (Note 4)
- (iv) Walgreen Co. 1992 Director's Deferred Retainer Fee/Capital Accumulation Plan. (Note 8)
- (g) (i) Walgreen Co. 1986 Executive Deferred Compensation/Capital Accumulation Plan. (Note 1)
- (ii) Walgreen Co. 1988 Executive Deferred Compensation/Capital Accumulation Plan. (Note 4)
- (iii) Amendments to Walgreen Co. 1986 and 1988 Executive Deferred Compensation/Capital Accumulation Plans. (Note 6)
- (iv) Walgreen Co. 1992 Executive Deferred Compensation/Capital Accumulation Plan Series 1. (Note 8)
- (v) Walgreen Co. 1992 Executive Deferred Compensation/Capital Accumulation Plan Series 2. (Note 8)
- (vi) Walgreen Co. 1997 Executive Deferred Compensation/Capital Accumulation Plan Series I, filed with the Securities and Exchange Commission as Exhibit 10(c) to the company's Quarterly Report on Form 10-Q for the quarter ended February 28, 1997 (File No. 1-604), and incorporated by reference herein.

See Notes on page 17.

- (g) (vii) Walgreen Co. 1997 Executive Deferred Compensation/Capital Accumulation Plan Series 2, filed with the Securities and Exchange Commission as Exhibit 10(d) to the company's Quarterly Report on Form 10-Q for the quarter ended February 28, 1997 (File No. 1-604), and incorporated by reference herein.
- (viii) Walgreen Co. 2001 Executive Deferred Compensation/Capital Accumulation Plan filed with the Securities and Exchange Commission as Exhibit 10(g) to the company's Annual Report on Form 10-K for the fiscal year ended August 31, 2001 and incorporated by reference herein.
- (ix) Walgreen Co. 2002 Executive Deferred Compensation/Capital Accumulation Plan filed with the Securities and Exchange



Commission as Exhibit 10(g) to the company's Annual Report on Form 10-K for the fiscal year ended August 31, 2002, and incorporated by reference herein.

- (h) (i) Share Walgreens Stock Purchase/Option Plan (effective October 1, 1992), as amended, filed with the Securities and Exchange Commission as Exhibit 10(d) to the company's Quarterly Report on Form 10-Q for the quarter ended February 28, 2003, and incorporated by reference herein.
- (ii) Share Walgreens Stock Purchase/Option Plan Amendment No. 4 (effective July 15, 2005), as amended, filed with the Securities and Exchange Commission as Exhibit 10(h)(ii) to the company's Annual Report on Form 10-K for the fiscal year ended August 31, 2005.
- (i) Walgreen Co. Executive Deferred Profit-Sharing Plan (as restated effective January 1, 2003), filed with the Securities and Exchange Commission as Exhibit 10(a) to the company's Quarterly Report on Form 10-Q for the quarter ended May 31, 2003, and incorporated by reference herein.
- (j) (i) Form of Change of Control Employment Agreements. (Note 5)
- (ii) Amendment to Employment Agreements adopted July 12, 1989. (Note 7)
- (k) (i) Walgreen Select Senior Executive Retiree Medical Expense Plan, filed with the Securities and Exchange Commission as Exhibit 10(j) to the company's Annual Report on Form 10-K for the fiscal year ended August 31, 1996 (File No. 1-604), and incorporated by reference herein.
- (ii) Walgreen Select Senior Executive Retiree Medical Expense Plan Amendment No. 1 (effective August 1, 2002), filed with the Securities and Exchange Commission as Exhibit 10(a) to the company's Quarterly Report on Form 10-Q for the quarter ended February 28, 2003 and incorporated by reference herein.
- (l) Walgreen Co. Profit-Sharing Restoration Plan (as restated effective January 1, 2003), filed with the Securities and Exchange Commission as Exhibit 10(b) to the company's Quarterly Report on Form 10-Q for the quarter ended May 31, 1993, and incorporated by reference herein.
- (m) Walgreen Co. Retirement Plan for Outside Directors. (Note 7)
- (n) (i) Walgreen Section 162(m) Deferred Compensation Plan (effective October 12, 1994), filed with the Securities and Exchange Commission as Exhibit 10(d) to the company's Quarterly Report on Form 10-Q for the quarter ended November 30, 1994 (File No. 1-604), and incorporated by reference herein.
- (ii) Walgreen Section 162(m) Deferred Compensation Plan Amendment No. 1 (effective July 9, 2003), filed with the Securities and Exchange Commission as Exhibit 10(n) to the company's

See Notes on page 17.

- (o) Walgreen Co. Nonemployee Director Stock Plan (effective January 14, 2004), as amended and restated, filed with the Securities and Exchange Commission as Exhibit 10(a) to the company's Quarterly Report on Form 10-Q for the quarter ended February 29, 2004, and incorporated by reference herein.
- (p) Agreement dated February 3, 1998, by and between Walgreen Co. and Charles R. Walgreen III (for consulting services), filed with the Securities and Exchange Commission as Exhibit 10(a) to the company's Quarterly Report on Form 10-Q for the quarter ended May 31, 1998, and incorporated by reference herein.
- (q) Walgreen Co. Option 3000 Plan (effective May 2, 2000), filed with the Securities and Exchange Commission as Exhibit 10(e) to the company's Quarterly Report on Form 10-Q for the quarter ended February 28, 2003, and incorporated by reference herein.
- (r) (i) Walgreen Co. Broad-Based Stock Option Plan (effective July 10, 2002), filed with the Securities and Exchange Commission as Exhibit 10(p) to the company's Annual Report on Form 10-K for the fiscal year ended August 31, 2002, and incorporated by reference herein.  
  
(ii) Walgreen Co. Broad-Based Employee Stock Option Plan Amendment No. 1 (effective April 1, 2003), filed with the Securities and Exchange Commission as Exhibit 10(c) to the company's Quarterly Report on Form 10-Q for the quarter ended May 31, 2003, and incorporated by reference herein.
- (s) Agreement dated October 10, 2002 by and between Walgreen Co. and L. Daniel Jorndt (for consulting services) filed with the Securities and Exchange Commission as Exhibit 10(c) to the company's Quarterly Report on Form 10-Q for the quarter ended February 28, 2003, and incorporated by reference herein.
- (t) Form of Memorandum Summarizing Executive Retirement Benefits, filed with the Securities and Exchange Commission as Exhibit 10(a) to the company's Quarterly Report on Form 10-Q for the fiscal quarter ended February 28, 2005, and incorporated by reference herein.

11. The required information for this Exhibit is contained in the Consolidated Statements of Earnings and Shareholders Equity for the years ended August 31, 2005, 2004 and 2003 and also in the Summary of Major Accounting Policies, each appearing in the Annual Report and previously referenced in Part IV, Item 15, Section (a)(1).

13. Annual Report to shareholders for the fiscal year ended August 31,

2005. This report, except for those portions thereof which are expressly incorporated by reference in this Form 10-K, is being furnished for the information of the Securities and Exchange Commission and is not deemed to be "filed" as a part of the filing of this Form 10-K.

21. Subsidiaries of the Registrant.

23. Consent of Independent Registered Accounting Firm.

31.1 Certification of the Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002, filed with the Securities and Exchange Commission as Exhibit 31.1 to the company's Annual Report on Form 10-K for the fiscal year ended August 31, 2005.

31.2 Certification of the Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002, filed with the Securities and Exchange Commission as Exhibit 31.2 to the company's Annual Report on Form 10-K for the fiscal year ended August 31, 2005.

32.1 Certification of the Chief Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, 18 U.S.C. Section 1350, filed with the Securities and Exchange Commission as Exhibit 32.1 to the company's Annual Report on Form 10-K for the fiscal year ended August 31, 2005.

See Notes on page 17.

32.2 Certification of the Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, 18 U.S.C. Section 1350, filed with the Securities and Exchange Commission as Exhibit 32.2 to the company's Annual Report on Form 10-K for the fiscal year ended August 31, 2005.

#### Notes

(Note 1) Filed with the Securities and Exchange Commission as Exhibit 10 to the company's Annual Report on Form 10-K for the fiscal year ended August 31, 1986 (File No. 1-604), and incorporated by reference herein.

(Note 2) Filed with the Securities and Exchange Commission as Exhibit 10 to the company's Quarterly Report on Form 10-Q for the quarter ended November 30, 1986 (File No. 1-604), and incorporated by reference herein.

(Note 3) Filed with the Securities and Exchange Commission as Exhibit 10 to the company's Annual Report on Form 10-K for the fiscal year ended August 31, 1990 (File No. 1-604), and incorporated by reference herein.

(Note 4) Filed with the Securities and Exchange Commission as Exhibit 10 to the company's Quarterly Report on Form 10-Q for the quarter ended November 30, 1987 (File No. 1-604), and incorporated by reference herein.

- (Note 5) Filed with the Securities and Exchange Commission as Exhibit 10 to the company's Current Report on Form 8-K dated October 18, 1988 (File No. 1-604), and incorporated by reference herein.
- (Note 6) Filed with the Securities and Exchange Commission as Exhibit 10 to the company's Quarterly Report on Form 10-Q for the quarter ended November 30, 1988 (File No. 1-604), and incorporated by reference herein.
- (Note 7) Filed with the Securities and Exchange Commission as Exhibit 10 to the company's Annual Report on Form 10-K for the fiscal year ended August 31, 1989 (File No. 1-604), and incorporated by reference herein.
- (Note 8) Filed with the Securities and Exchange Commission as Exhibit 10 to the company's Annual Report on Form 10-K for the fiscal year ended August 31, 1992 (File No. 1-604), and incorporated by reference herein.

WALGREEN CO. AND SUBSIDIARIES

SCHEDULE II--VALUATION AND QUALIFYING ACCOUNTS

FOR THE YEARS ENDED AUGUST 31, 2005, 2004 AND 2003

(Dollars in Millions)

| Classification  | Balance<br>at<br>Beginning<br>of Period | Additions<br>Charged<br>to Costs<br>and<br>Expenses | Deductions      | Balance at<br>End of<br>Period |
|---|---|---|-----------------|--------------------------------|
| Allowances deducted from<br>receivables<br>for doubtful accounts<br>- |   |   |                 |                                |
| Year Ended August 31,<br>2005   | <u>\$28.3</u>                           | <u>\$50.4</u>                                       | <u>\$(33.4)</u> | <u>\$45.3</u>                  |
| Year Ended August 31,<br>2004   | <u>\$27.1</u>                           | <u>\$31.2</u>                                       | <u>\$(30.0)</u> | <u>\$28.3</u>                  |
| Year Ended August 31,<br>2003   | <u>\$20.1</u>                           | <u>\$30.4</u>                                       | <u>\$(23.4)</u> | <u>\$27.1</u>                  |

## REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Shareholders of Walgreen Co.:

We have audited the consolidated financial statements of Walgreen Co. and Subsidiaries (the "Company") as of August 31, 2005 and 2004, and for each of the three years in the period ended August 31, 2005, management's assessment of the effectiveness of the Company's internal control as of August 31, 2005, and have issued our reports thereon dated October 21, 2005; such consolidated financial statements and reports are included in your 2005 Annual Report to Shareholders and are incorporated herein by reference. Our audit also included the financial statement schedule of the Company listed in Item 15. This financial statement schedule is the responsibility of the Company's management. Our responsibility is to express an opinion based on our audits. In our opinion, such consolidated financial statement schedule, when considered in relation to the basic consolidated financial statements taken as a whole, presents fairly, in all material respects, the information set forth therein.

/s/ Deloitte & Touche LLP

Chicago, IL

October 21, 2005

## SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

WALGREEN CO.

(Registrant)

|                                     |                           |                  |
|-------------------------------------|---------------------------|------------------|
| By /s/ <u>William M. Rudolphsen</u> | Senior Vice President and | Date:            |
| William M. Rudolphsen               | Chief Financial Officer   | November 4, 2005 |

Pursuant to the requirements of the Securities and Exchange Act of 1934 this report has been signed below by the following persons on behalf of the Registrant and in the capacities and on the dates indicated.

| <u>Name</u>                      | <u>Title</u>  | <u>Date</u>      |
|----------------------------------|---|------------------|
| /s/ <u>David W. Bernauer</u>     | Chairman of the Board, Chief  | November 4, 2005 |
| David W. Bernauer                | Executive Officer and<br>Director (Principal<br>Executive<br>Officer) |                  |
| /s/ <u>William M. Rudolphsen</u> | Senior Vice President and   | November 4, 2005 |

|     |   |   |                  |
|-----|---|---|------------------|
|     | William M. Rudolphsen                                   | Chief Financial Officer<br>(Principal Financial<br>Officer) |                  |
| /s/ | <u>Mia M. Scholz</u><br>Mia M. Scholz                   | Controller (Principal<br>Accounting Officer)                | November 4, 2005 |
| /s/ | <u>William C. Foote</u><br>William C. Foote             | Director  | November 4, 2005 |
| /s/ | <u>James J. Howard</u><br>James J. Howard               | Director  | November 4, 2005 |
| /s/ | <u>Alan G. McNally</u><br>Alan G. McNally               | Director  | November 4, 2005 |
| /s/ | <u>Cordell Reed</u><br>Cordell Reed                     | Director  | November 4, 2005 |
| /s/ | <u>Jeffrey A. Rein</u><br>Jeffrey A. Rein               | President, Chief Operating<br>Officer and Director          | November 4, 2005 |
| /s/ | <u>David Y. Schwartz</u><br>David Y. Schwartz           | Director  | November 4, 2005 |
| /s/ | <u>John B. Schwemm</u><br>John B. Schwemm               | Director  | November 4, 2005 |
| /s/ | <u>James A. Skinner</u><br>James A. Skinner             | Director  | November 4, 2005 |
| /S/ | <u>Marilou M. von Ferstel</u><br>Marilou M. von Ferstel | Director  | November 4, 2005 |
| /S/ | <u>C.R. Walgreen III</u><br>C.R. Walgreen III           | Director  | November 4, 2005 |

**Eleven-Year Summary of Selected Consolidated Financial Data**

Walgreen Co. and Subsidiaries  
(Dollars in Millions, except per share data)

| <b>Fiscal Year</b>          | <b>2005</b> | <b>2004</b> | <b>2003</b> | <b>2002</b> |
|-----------------------------|-------------|-------------|-------------|-------------|
| Net Sales                   | \$42,201.6  | \$37,508.2  | \$32,505.4  | \$28,681.1  |
| <b>Costs and Deductions</b> |             |             |             |             |
| Cost of sales               | 30,413.8    | 27,310.4    | 23,706.2    | 21,076.1    |

|  |            |            |            |            |
|--|------------|------------|------------|------------|
| Selling, occupancy and administration (1) (2)                                    | 9,363.8    | 8,055.4    | 6,938.3    | 5,992.5    |
| Other income (3)   | 31.6       | 17.3       | 10.8       | 6.9        |
| Total Costs and Deductions   | 39,746.0   | 35,348.5   | 30,633.7   | 27,061.7   |
| <b>Earnings</b>  |            |            |            |            |
| Earnings before income tax provision and cumulative effect of accounting changes | 2,455.6    | 2,159.7    | 1,871.7    | 1,619.4    |
| Income tax provision   | 896.1      | 809.9      | 706.6      | 611.3      |
| Earnings before cumulative effect of accounting changes                          | 1,559.5    | 1,349.8    | 1,165.1    | 1,008.1    |
| Cumulative effect of accounting changes (4)                                      | -          | -          | -          | -          |
| Net Earnings   | \$ 1,559.5 | \$ 1,349.8 | \$ 1,165.1 | \$ 1,008.1 |
| <b>Per Common Share (5)</b>  |            |            |            |            |
| Net earnings (4)   |            |            |            |            |
| Basic  | \$ 1.53    | \$ 1.32    | \$ 1.14    | \$ .99     |
| Diluted  | 1.52       | 1.31       | 1.13       | .98        |
| Dividends declared   | .22        | .18        | .16        | .15        |
| Book value   | 8.77       | 7.95       | 6.94       | 6.01       |
| <b>Non-Current Liabilities</b>   |            |            |            |            |
| Long-term debt   | \$ 12.0    | \$ 12.4    | \$ 9.4     | \$ 11.2    |
| Deferred income taxes  | 240.4      | 274.1      | 180.7      | 135.6      |
| Other non-current liabilities  | 985.7      | 838.0      | 677.5      | 613.9      |
| <b>Assets and Equity</b>   |            |            |            |            |
| Total assets   | \$14,608.8 | \$13,342.1 | \$11,656.8 | \$10,117.2 |
| Shareholders' equity   | 8,889.7    | 8,139.7    | 7,117.8    | 6,162.9    |
| Return on average shareholders' equity   | 18.3%      | 17.7%      | 17.5%      | 17.8%      |
| <b>Drugstore Units</b>   |            |            |            |            |
| Year-end: Units (6)  | 4,953      | 4,582      | 4,227      | 3,883      |

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| 2001       | 2000       | 1999       | 1998       | 1997       | 1996       | 1995       |
|------------|------------|------------|------------|------------|------------|------------|
| \$24,623.0 | \$21,206.9 | \$17,838.8 | \$15,306.6 | \$13,363.0 | \$11,778.4 | \$10,395.1 |
| 18,048.9   | 15,465.9   | 12,978.6   | 11,139.4   | 9,681.8    | 8,514.9    | 7,482.3    |
| 5,171.0    | 4,501.2    | 3,859.6    | 3,341.6    | 2,979.6    | 2,666.1    | 2,398.7    |
| 2.3        | 5.7        | 11.9       | 41.9       | 3.9        | 2.9        | 3.6        |
| 23,217.6   | 19,961.4   | 16,826.3   | 14,439.1   | 12,657.5   | 11,178.1   | 9,877.4    |
| 1,405.4    | 1,245.5    | 1,012.5    | 867.5      | 705.5      | 600.3      | 517.7      |
| 530.6      | 479.5      | 397.4      | 336.2      | 273.4      | 232.6      | 200.6      |
| 874.8      | 766.0      | 615.1      | 531.3      | 432.1      | 367.7      | 317.1      |
| -          | -          | -          | (26.4)     | -          | -          | -          |

|            |            |            |            |            |            |            |
|------------|------------|------------|------------|------------|------------|------------|
| \$ 874.8   | \$ 766.0   | \$ 615.1   | \$ 504.9   | \$ 432.1   | \$ 367.7   | \$ 317.1   |
| \$ .86     | \$ .76     | \$ .61     | \$ .50     | \$ .43     | \$ .38     | \$ .33     |
| .85        | .75        | .61        | .50        | .43        | .37        | .32        |
| .14        | .14        | .13        | .13        | .12        | .11        | .11        |
| 5.05       | 4.14       | 3.44       | 2.83       | 2.38       | 2.06       | 1.81       |
| \$ 20.8    | \$ 18.2    | \$ 18.0    | \$ 13.6    | \$ 3.3     | \$ 3.4     | \$ 2.4     |
| 102.9      | 74.0       | 54.1       | 74.2       | 101.6      | 136.7      | 136.4      |
| 547.5      | 519.2      | 461.0      | 410.3      | 310.0      | 283.6      | 254.7      |
| \$ 9,042.3 | \$ 7,103.7 | \$ 5,906.7 | \$ 4,901.6 | \$ 4,207.1 | \$ 3,633.6 | \$ 3,252.6 |
| 5,151.0    | 4,188.6    | 3,449.8    | 2,823.4    | 2,353.7    | 2,027.9    | 1,781.4    |
| 18.7%      | 20.1%      | 19.6%      | 19.5%      | 19.7%      | 19.3%      | 18.9%      |
| 3,520      | 3,165      | 2,821      | 2,549      | 2,358      | 2,193      | 2,085      |

1. Fiscal 2005 includes pre-tax expenses of \$54.7 million (\$.033 per share, diluted) related to Hurricane Katrina. Fiscal 2005, 2004, 2003, 2002, 2001 and 2000 include pre-tax income of \$26.3 million (\$.016 per share, diluted), \$16.3 million (\$.010 per share, diluted), \$29.6 million (\$.018 per share, diluted), \$6.2 million (\$.004 per share, diluted), \$22.1 million (\$.013 per share, diluted) and \$33.5 million (\$.021 per share, diluted), respectively, from litigation settlements.
2. Certain amounts for fiscal 2000 through 2004 have been reclassified to be consistent with the fiscal 2005 presentation.
3. Fiscal 1998 includes a pre-tax gain of \$37.4 million (\$.023 per share, diluted) from the sale of the company's long-term care pharmacy business.
4. Fiscal 1998 includes an after-tax \$26.4 million (\$.03 per share, diluted) charge from the cumulative effect of accounting change for system development costs.
5. Per share data have been adjusted for two-for-one stock splits in 1999 and 1997.
6. Units include mail service facilities, as well as stores closed as of August 31, 2005, due to Hurricane Katrina.

## MANAGEMENT'S DISCUSSION AND ANALYSIS

### OF RESULTS OF OPERATIONS AND FINANCIAL CONDITION

#### **Introduction**

Walgreens is a retail drugstore chain that sells prescription and non-prescription drugs and general merchandise. General merchandise includes, among other things, cosmetics, toiletries, food, beverages, household items and photofinishing. Customers can have prescriptions filled at the drugstore counter, as well as through the mail, by telephone, and on the Internet. As of August 31, 2005, we operated 4,953 drugstores (including three mail service facilities, as well as stores closed as of August 31, 2005, due to Hurricane Katrina) in 45 states and Puerto Rico.

The drugstore industry is highly competitive. In addition to other drugstore chains, independent drugstores, mail order prescription providers and Internet pharmacies, we also compete with various other retailers including grocery stores, mass merchants and dollar stores.

The long-term outlook for prescription sales is strong due in part to the aging population, as well as the continued development of innovative drugs that improve quality of life and control healthcare costs. As of January 1, 2006, the new Medicare Part D prescription drug program will be in effect. While it is difficult to fully predict the business impact, we believe we are well positioned to capture additional Medicare prescription sales. During fiscal year 2005, the precursor to this program, the Medicare senior discount cards, gave us additional prescription sales, although the gross margin rates on these sales were lower.



We continue to expand into new markets and increase penetration in existing markets. To support our growth, we are also investing significantly in prime locations, technology and customer service initiatives.

## Reclassification of Financial Statements

Litigation settlement gains, which were previously classified as Other Income, have been reclassified as reductions to selling, occupancy and administration expenses.

## Operating Statistics

| <u>Fiscal Year</u>                | Percentage Increases |             |             |
|-----------------------------------|----------------------|-------------|-------------|
|                                   | <u>2005</u>          | <u>2004</u> | <u>2003</u> |
| Net Sales                         | 12.5                 | 15.4        | 13.3        |
| Net Earnings                      | 15.5                 | 15.9        | 15.6        |
| Comparable Drugstore Sales        | 8.2                  | 10.9        | 8.6         |
| Prescription Sales                | 13.4                 | 17.8        | 17.4        |
| Comparable Drugstore Prescription |                      |             |             |
| Sales                             | 9.8                  | 14.0        | 13.2        |
| Front-End Sales                   | 11.1                 | 11.7        | 7.5         |
| Comparable Front-End Sales        | 5.5                  | 6.1         | 2.0         |

| <u>Fiscal Year</u>      | Percent to Sales |             |             |
|-------------------------|------------------|-------------|-------------|
|                         | <u>2005</u>      | <u>2004</u> | <u>2003</u> |
| Gross Margin            | 27.9             | 27.2        | 27.1        |
| Selling, Occupancy and  |                  |             |             |
| Administration Expenses | 22.2             | 21.5        | 21.4        |

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| <u>Fiscal Year</u>                     | Other Statistics |             |             |
|--|------------------|-------------|-------------|
|  | <u>2005</u>      | <u>2004</u> | <u>2003</u> |
| Prescription Sales as a % of Net Sales | 63.7             | 63.2        | 62.0        |
| Third Party Sales as a % of Drugstore  |                  |             |             |
| Prescription Sales                     | 92.7             | 91.7        | 90.6        |
| Total Number of Stores                 | 4,953            | 4,582       | 4,227       |

## Results of Operations

Fiscal 2005 was the 31st consecutive year of record sales and earnings. Fiscal year net earnings increased 15.5% to \$1.560 billion, or \$1.52 per share (diluted), versus last year's earnings of \$1.350 billion, or \$1.31 per share (diluted). Net earnings increases resulted from improved sales and higher gross profit margins, partially offset by higher expense ratios.

In the fourth quarter of fiscal year 2005, the company recorded \$54.7 million (\$.03 per share, diluted) of pre-tax expenses related to Hurricane Katrina. These expenses included an estimated \$32.8 million of inventory losses, an estimated \$14.8 million of present value lease obligations for temporary, as well as permanent, store closings and an estimated \$5.2 million in equipment losses. Fiscal year 2005 also included pre-tax litigation settlement gains of \$26.3 million (\$.02 per share, diluted) compared to similar settlements of \$16.3 million (\$.01 per share, diluted) last fiscal year.

The following table illustrates the effects of Hurricane Katrina expenses and litigation settlement gains on the company's earnings. The non-GAAP disclosure of earnings is not preferable to GAAP net earnings but is shown as a supplement to such disclosure for comparability to the prior year's earnings.

|   | <u>Year Ended August 31,</u> |            |          |
|---|------------------------------|------------|----------|
|   | 2005                         | 2004       | % Change |
| Earnings excluding the effect of Hurricane Katrina expenses and litigation settlement gains | \$ 1,577.3                   | \$ 1,339.6 | 17.7     |
| Diluted earnings per share  | \$ 1.53                      | \$ 1.30    | 17.7     |
| Earnings offset of Hurricane Katrina expenses   | (34.3)                       | -          |          |
| Diluted earnings per share  | (.03)                        | -          |          |
| Earnings offset of litigation settlement gains  | 16.5                         | 10.2       |          |
| Diluted earnings per share  | .02                          | .01        |          |
| Net earnings  | \$1,559.5                    | \$1,349.8  | 15.5     |
| Diluted net earnings per share  | \$ 1.52                      | \$ 1.31    | 16.0     |

Net sales increased by 12.5% to \$42.202 billion in fiscal 2005 compared to increases of 15.4% in 2004 and 13.3% in 2003. Drugstore sales increases resulted from sales gains in existing stores and added sales from new stores, each of which includes an indeterminate amount of market-driven price changes. Sales in comparable drugstores were up 8.2% in 2005, 10.9% in 2004 and 8.6% in 2003. Comparable stores are defined as those that have been open for at least twelve consecutive months without closure for seven or more consecutive days and without a major remodel or a natural/economic disaster in the past twelve months. Relocated stores are not included as comparable stores for the first twelve months after the relocation. The company operated 4,953 drugstores as of August 31, 2005, compared to 4,582 as of August 31, 2004, and 4,227 at August 31, 2003.

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Prescription sales increased 13.4% in 2005, 17.8% in 2004 and 17.4% in 2003. Comparable drugstore prescription sales were up 9.8% in 2005, 14.0% in 2004 and 13.2% in 2003. Prescription sales were

63.7% of total net sales for fiscal 2005 compared to 63.2% in 2004 and 62.0% in 2003. The effect of generic drugs, which have a lower retail price, replacing brand name drugs reduced prescription sales by 2.4% for 2005, 1.2% for 2004 and 2.1% for 2003. The shift of Prilosec in September 2003 to over-the-counter status and its related effect on Omeprazole (generic Prilosec) also reduced fiscal 2004 prescription sales. Similarly, the shift of Claritin in December 2002 from prescription to over-the-counter status reduced fiscal 2003 prescription sales. Third party sales, where reimbursement is received from managed care organizations as well as government and private insurance, were 92.7% of pharmacy sales in 2005, 91.7% in 2004 and 90.6% in 2003.

Non-prescription (front-end) sales increased 11.1% in 2005, 11.7% in 2004 and 7.5% in 2003, primarily driven by improved customer counts. Front-end sales were 36.1% of total sales in fiscal 2005, 36.5% in 2004 and 37.8% in 2003. Comparable front-end sales increased 5.5% in 2005, 6.1% in 2004 and 2.0% in 2003.

Gross margins as a percent of total net sales were 27.9% in 2005, 27.2% in 2004 and 27.1% in 2003. Generic drug sales and better purchasing terms contributed to an increase in pharmacy gross margins. Higher generic drug utilization was primarily due to a steady stream of new generics over the past year. Partially offsetting these increases was a shift in sales mix toward prescriptions, which carry a lower margin than front-end merchandise. In addition, third party sales, which typically have lower profit margins than cash prescriptions, continue to become a

larger portion of prescription sales. Front-end margins were slightly lower for the year due in part to sales increases in lower margin grocery items, partially offset by higher margin photofinishing.

We use the last-in, first-out (LIFO) method of inventory valuation. The LIFO provision is dependent upon inventory levels, inflation rates and merchandise mix. The effective LIFO inflation rates were 1.26% in 2005, .14% in 2004 and .84% in 2003, which resulted in charges to cost of sales of \$67.8 million in 2005, \$6.7 million in 2004 and \$36.2 million in 2003. Inflation on prescription inventory was 2.2% in 2005, .7% in 2004 and 3.8% in 2003. In all three fiscal years, we experienced deflation in some non-prescription inventories.

Selling, occupancy and administration expenses were 22.2% of sales in fiscal 2005, 21.5% in fiscal 2004 and 21.4% in fiscal 2003. The increase in fiscal 2005, as a percent to sales, was principally caused by store salaries and a \$54.7 million pre-tax expense associated with Hurricane Katrina. The increase in fiscal 2004, as a percent to sales, was caused by higher advertising costs as well as costs associated with our ongoing conversion from analog to digital photo labs. Fiscal 2003 was affected by the shift in vendor allowances from advertising to cost of sales, as well as higher store salaries and occupancy as a percent to sales. Lower sales as a result of new generic drugs also increased expense ratios during the three periods.

Interest income increased in 2005 principally due to higher interest rates. Average net investment levels were approximately \$1.307 billion in 2005, \$1.281 billion in 2004 and \$631.1 million in 2003.

The effective income tax rate was 36.5% for fiscal 2005, 37.5% for 2004 and 37.8% for 2003. The decrease in fiscal 2005 is principally the result of the settlement of prior years Internal Revenue Service matters and foreign tax credit adjustments.

### **Critical Accounting Policies**

The consolidated financial statements are prepared in accordance with accounting principles generally accepted in the United States of America and include amounts based on management's prudent judgments and estimates. Actual results may differ from these estimates. Management believes that any reasonable deviation from these judgments and estimates would not have a material impact on the consolidated financial position or results of operations. To the extent that the estimates used differ from actual results, however, adjustments to the statement of earnings and corresponding balance sheet accounts would be necessary. These adjustments would be made in future statements. Some of the more significant estimates include liability for closed locations, liability for insurance claims, vendor allowances, allowance for doubtful accounts and cost of sales. We use the following techniques to determine our estimates:

#### **Liability for closed locations -**

The liability is based on the present value of future rent obligations and other related costs (net of estimated sublease rent) to the first lease option date.

#### **Liability for insurance claims -**

The liability for insurance claims is recorded based on nondiscounted estimates for claims incurred. The provisions are estimated in part by considering historical claims experience, demographic factors and other actuarial assumptions.

#### **Vendor allowances -**

Vendor allowances are principally received as a result of purchases, sales or promotion of vendors' products. Allowances are generally recorded as a reduction of inventory and are recognized as a reduction of cost of sales when the related merchandise is sold. Those allowances received for promoting vendors' products are offset against advertising expense and result in a reduction of selling, occupancy and administration expense to the extent of advertising incurred, with the excess treated as a reduction of inventory costs.

#### **Allowance for doubtful accounts -**

The provision for bad debt is based on both specific receivables and historic write-off percentages.

#### **Cost of sales -**

Drugstore cost of sales is primarily derived based on point-of-sale scanning information with an estimate for shrinkage and is adjusted based on periodic inventories.

## Liquidity and Capital Resources

Cash and cash equivalents were \$576.8 million at August 31, 2005, compared to \$444.0 million at August 31, 2004. Short-term investment objectives are to minimize risk, maintain liquidity and maximize after-tax yields. To attain these objectives, investment limits are placed on the amount, type and issuer of securities. Investments are principally in top-tier money market funds and commercial paper.

Net cash provided by operating activities was \$1.371 billion in fiscal 2005 and \$1.644 billion in fiscal 2004. The change between periods was primarily caused by increased net earnings offset by higher inventory levels. The inventory increase was partially due to efforts to improve in-stock conditions, particularly in pharmacy. However, overall levels exceeded our plan. Our profitability is the principal source of funds for expansion and remodeling programs, dividends to shareholders and the stock repurchase program.

Net cash used for investing activities was \$434.0 million versus \$2.166 billion last year. Proceeds from the sale of auction rate securities exceeded purchases of such securities by \$777.9 million in fiscal 2005 compared to last fiscal year where purchases exceeded proceeds by \$1.243 billion. We actively invest in municipal bonds and student obligations and purchase these securities at par. While the underlying security is issued as a long-term investment, they typically can be purchased and sold every 7, 28 and 35 days. The trading of auction rate securities takes place through a descending price auction with the interest rate reset at the beginning of each holding period. At the end of each holding period the interest is paid to the investor. Additions to property and equipment were \$1.238 billion compared to \$939.5 million last year. There were 440 new or relocated locations (net 371), including five home medical centers and four clinical pharmacies, added during the year. This compared to 446 last year (net 355), which included seven home medical centers, three home infusion centers and two clinical pharmacies. New stores are owned or leased. There were 103 owned locations added during the year and 96 under construction at August 31, 2005, versus 47 owned locations added and 63 under construction as of August 31, 2004. Last year, a new distribution center opened in Moreno Valley, California.

Capital expenditures for fiscal 2006 are expected to be approximately \$1.4 billion. We expect to open approximately 475 new stores in fiscal 2006, with a net increase of approximately 390 stores, and anticipate having a total of 7,000 drugstores by the year 2010. We are continuing to relocate stores to more convenient and profitable freestanding locations. In addition to new stores, expenditures are planned for distribution centers and technology. A new distribution center is planned for South Carolina with an anticipated opening date in 2007.

Net cash used for financing activities was \$804.4 million compared to \$302.1 million last year. On July 14, 2004, the Board of Directors announced a stock repurchase program of up to \$1 billion, which we plan to execute over four years. During fiscal 2005 we purchased \$345.1 million of company shares related to the stock repurchase program. An additional \$436.7 million of shares were purchased to support the long-term needs of the employee stock plans. Comparable amounts were \$21.9 million and \$277.3 million in fiscal 2004. There were no new short-term borrowings during either period. At August 31, 2005, we had a syndicated bank line of credit facility of \$200 million to support our short-term commercial paper program.

## Contractual Obligations and Commitments

The following table lists our contractual obligations and commitments at August 31, 2005 (In Millions):

|                                 | Payments Due by Period |                     |           |           |                 |
|---------------------------------|------------------------|---------------------|-----------|-----------|-----------------|
|                                 | Total                  | Less Than 1<br>Year | 1-3 Years | 3-5 Years | Over 5<br>Years |
| Operating leases*               | \$23,727.8             | \$1,349.4           | \$2,760.5 | \$2,663.1 | \$16,954.8      |
| Purchase obligations:           |                        |                     |           |           |                 |
| Open inventory purchase orders* | 1,383.4                | 1,383.4             | -         | -         | -               |
| Real estate development*        | 437.6                  | 437.6               | -         | -         | -               |
| Other corporate obligations*    | 529.7                  | 251.5               | 143.5     | 115.3     | 19.4            |
| Insurance                       | 412.3                  | 137.8               | 109.0     | 58.3      | 107.2           |

|  |                   |                  |                  |                  |                   |
|--|-------------------|------------------|------------------|------------------|-------------------|
| Retiree health & life                                      | 254.9             | 6.4              | 15.4             | 20.2             | 212.9             |
| Closed location obligations                                | 89.7              | 20.4             | 33.1             | 19.5             | 16.7              |
| Capital lease obligations                                  | 39.7              | 1.1              | 2.0              | 2.1              | 34.5              |
| Other long-term liabilities reflected on the balance sheet | <u>397.4</u>      | <u>30.6</u>      | <u>46.7</u>      | <u>40.1</u>      | <u>280.0</u>      |
| Total  | <u>\$27,272.5</u> | <u>\$3,618.2</u> | <u>\$3,110.2</u> | <u>\$2,918.6</u> | <u>\$17,625.5</u> |

\* Not on balance sheet.

### Off-Balance Sheet Arrangements

Letters of credit are issued to support purchase obligations and commitments (as reflected on the Contractual Obligations and Commitments table) as follows (In Millions):

|                         |                 |
|-------------------------|-----------------|
| Inventory obligations   | \$ 66.2         |
| Real estate development | 1.7             |
| Insurance               | <u>313.8</u>    |
| Total                   | <u>\$ 381.7</u> |

We have no other off-balance sheet arrangements other than those disclosed on the previous Contractual Obligations and Commitments table.

Both on- and off-balance sheet financing are considered when targeting debt to equity ratios to balance the interest of equity and debt (real estate) investors. This balance allows us to lower our cost of capital while maintaining a prudent level of financial risk.

### Recent Accounting Pronouncements

In November 2004, the Financial Accounting Standards Board (FASB) issued Statement 151, "Inventory Costs - an Amendment of ARB No. 43, Chapter 4," which will be effective in the first quarter of fiscal year 2006. We have evaluated this pronouncement and no material impact is anticipated.

In December 2004, the FASB issued Statement 123 (revised), "Share-Based Payment," which will be effective in the first quarter of fiscal year 2006. This statement will eliminate the ability to account for share-based compensation transactions using APB Opinion No. 25 ("Accounting for Stock Issued to Employees") and will require instead that compensation expense be recognized based on the fair value on the date of the grant. The recognition of compensation expense for stock options will reduce net income in the future. The amount of that expense will depend on the number of stock options granted as well as the assumptions used to value them.

In May 2005, the FASB issued Statement 154, "Accounting Changes and Error Corrections," which will be effective in the first quarter of fiscal year 2007. This statement addresses the retrospective application of such changes and corrections and will be followed if and when necessary.

In June 2005, the FASB ratified the consensus reached by the Emerging Issues Task Force (EITF) on Issue 05-6, "Determining the Amortization Period for Leasehold Improvements." This consensus, which will be effective in the first quarter of fiscal 2006, states that leasehold improvements acquired after the inception of a lease should be amortized over the shorter of the useful life of the assets or a term that includes renewals that are reasonably assured at the date of acquisition of the leasehold improvements. We have evaluated this consensus and we are already following this procedure.

### Cautionary Note Regarding Forward-Looking Statements

Certain statements and projections of future results made in this report constitute forward-looking information that is based on current market,

competitive and regulatory expectations that involve risks and uncertainties. Those risks and uncertainties include changes in economic conditions generally or in the markets served by the company; consumer preferences and spending patterns; changes in or the introduction of new state or federal legislation or regulations; the availability and cost of real estate and construction; competition; and risks associated with new business endeavors. Please see Walgreen Co.'s Form 10-K for the period ended August 31, 2005, for a discussion of certain other important factors as they relate to forward-looking statements. Actual results could differ materially.

**Consolidated Statements of Earnings and Shareholders' Equity**

Walgreen Co. and Subsidiaries

For the Years Ended August 31, 2005, 2004 and 2003

(Dollars in Millions, except per share data)

| <b>Earnings</b>                              | <b>2005</b>   | <b>2004</b>   | <b>2003</b>   |
|--|---------------|---------------|---------------|
| <b>Net Sales</b>                             | \$42,201.6    | \$37,508.2    | \$32,505.4    |
| <b>Costs and Deductions</b>                  |               |               |               |
| Cost of sales                                | 30,413.8      | 27,310.4      | 23,706.2      |
| Selling, occupancy and administration        | 9,363.8       | 8,055.4       | 6,938.3       |
|  | 39,777.6      | 35,365.8      | 30,644.5      |
| <b>Other Income</b>                          |               |               |               |
| Interest income                              | 31.6          | 17.3          | 10.8          |
| <b>Earnings</b>                              |               |               |               |
| Earnings before income tax provision         | 2,455.6       | 2,159.7       | 1,871.7       |
| Income tax provision                         | 896.1         | 809.9         | 706.6         |
| Net Earnings                                 | \$ 1,559.5    | \$ 1,349.8    | \$ 1,165.1    |
| <b>Net Earnings per Common Share</b>         |               |               |               |
| Basic  | \$ 1.53       | \$ 1.32       | \$ 1.14       |
| Diluted                                      | 1.52          | 1.31          | 1.13          |
| Average shares outstanding                   | 1,019,669,630 | 1,024,512,865 | 1,024,908,276 |
| Dilutive effect of stock options             | 8,664,212     | 7,285,553     | 6,672,051     |
| Average shares outstanding assuming dilution | 1,028,333,842 | 1,031,798,418 | 1,031,580,327 |

| <b>Shareholders' Equity</b> | <b>Common Stock<br/>Shares</b> | <b>Common<br/>Stock<br/>Amount</b> | <b>Paid-In<br/>Capital</b> | <b>Employee<br/>Stock Loan<br/>Receivable</b> | <b>Retained<br/>Earnings</b> | <b>Common<br/>Stock in<br/>Treasury</b> |
|-----------------------------|--------------------------------|------------------------------------|----------------------------|---|------------------------------|---|
| Balance, August 31, 2002    | 1,024,908,276                  | \$80.1                             | \$748.4                    | \$ -  | \$5,334.4                    | \$ -                                    |
| Net earnings                | -                              | -                                  | -                          | -   | 1,165.1                      | -                                       |
| Cash dividends declared     |                                |                                    |                            |   |                              |   |
| (\$ .155625 per share)      | -                              | -                                  | -                          | -   | (159.6)                      | -                                       |
| Employee stock purchase and |                                |                                    |                            |   |                              |   |
| option plans                | -                              | -                                  | (50.6)                     | -   | -                            | -                                       |
| Balance, August 31, 2003    | 1,024,908,276                  | 80.1                               | 697.8                      | -   | 6,339.9                      | -                                       |
| Net earnings                | -                              | -                                  | -                          | -   | 1,349.8                      | -                                       |
| Cash dividends declared     |                                |                                    |                            |   |                              |   |

|                             |               |        |         |          |           |           |
|-----------------------------|---------------|--------|---------|----------|-----------|-----------|
| (\$.181875 per share)       | -             | -      | -       | -        | (186.4)   | -         |
| Treasury stock purchases    | (8,518,500)   | -      | -       | -        | -         | (299.2)   |
| Employee stock purchase and |               |        |         |          |           |           |
| option plans                | 6,902,961     | -      | (65.2)  | -        | -         | 222.9     |
| Balance, August 31, 2004    | 1,023,292,737 | 80.1   | 632.6   | -        | 7,503.3   | (76.3)    |
| Net earnings                | -             | -      | -       | -        | 1,559.5   | -         |
| Cash dividends declared     |               |        |         |          |           |           |
| (\$.2225 per share)         | -             | -      | -       | -        | (226.5)   | -         |
| Treasury stock purchases    | (18,135,900)  | -      | -       | -        | -         | (781.8)   |
| Employee stock purchase and |               |        |         |          |           |           |
| option plans                | 8,355,210     | -      | (67.6)  | -        | -         | 343.2     |
| Employee stock loan         |               |        |         |          |           |           |
| receivable                  | -             | -      | -       | (76.8)   | -         | -         |
| Balance, August 31, 2005    | 1,013,512,047 | \$80.1 | \$565.0 | \$(76.8) | \$8,836.3 | \$(514.9) |

The accompanying Summary of Major Accounting Policies and the Notes to Consolidated Financial Statements are integral parts of these statements.

**Consolidated Balance Sheets**  
Walgreen Co. and Subsidiaries  
At August 31, 2005 and 2004  
(Dollars in Millions)

| <b>Assets</b>   | <b>2005</b>       | <b>2004</b>       |
|---|-------------------|-------------------|
| <b>Current Assets</b>   |                   |                   |
| Cash and cash equivalents   | \$ 576.8          | \$ 444.0          |
| Short-term investments - available for sale                                     | 494.8             | 1,251.5           |
| Accounts receivable, net  | 1,396.3           | 1,169.1           |
| Inventories   | 5,592.7           | 4,738.6           |
| Other current assets  | 255.9             | 161.2             |
| <b>Total Current Assets</b>   | <b>8,316.5</b>    | <b>7,764.4</b>    |
| <b>Non-Current Assets</b>   |                   |                   |
| Property and equipment, at cost, less accumulated depreciation and amortization | 6,165.0           | 5,446.4           |
| Other non-current assets  | 127.3             | 131.3             |
| <b>Total Assets</b>   | <b>\$14,608.8</b> | <b>\$13,342.1</b> |
| <b>Liabilities and Shareholders' Equity</b>                                     |                   |                   |
| <b>Current Liabilities</b>  |                   |                   |
| Trade accounts payable  | \$ 2,918.2        | \$ 2,641.5        |
| Accrued expenses and other liabilities  | 1,491.9           | 1,370.5           |
| Income taxes  | 70.9              | 65.9              |
| <b>Total Current Liabilities</b>  | <b>4,481.0</b>    | <b>4,077.9</b>    |

**Non-Current Liabilities**

|                                      |                |                |
|--------------------------------------|----------------|----------------|
| Deferred income taxes                | 240.4          | 274.1          |
| Other non-current liabilities        | 997.7          | 850.4          |
| <b>Total Non-Current Liabilities</b> | <b>1,238.1</b> | <b>1,124.5</b> |

**Shareholders' Equity**

|  |                |                |
|--|----------------|----------------|
| Preferred stock, \$.0625 par value; authorized 32 million shares; none issued                                  | -              | -              |
| Common stock, \$.078125 par value; authorized 3.2 billion shares; issued 1,025,400,000 shares in 2005 and 2004 | 80.1           | 80.1           |
| Paid-in capital  | 565.0          | 632.6          |
| Employee stock loan receivable   | (76.8)         | -              |
| Retained earnings  | 8,836.3        | 7,503.3        |
| Treasury stock at cost, 11,887,953 shares in 2005 and 2,107,263 shares in 2004                                 | (514.9)        | (76.3)         |
| <b>Total Shareholders' Equity</b>  | <b>8,889.7</b> | <b>8,139.7</b> |

|   |                   |                   |
|---|-------------------|-------------------|
| <b>Total Liabilities and Shareholders' Equity</b> | <b>\$14,608.8</b> | <b>\$13,342.1</b> |
|---|-------------------|-------------------|

The accompanying Summary of Major Accounting Policies and the Notes to Consolidated Financial Statements are integral parts of these statements.

**Consolidated Statements of Cash Flows**  
Walgreen Co. and Subsidiaries  
For the Years Ended August 31, 2005, 2004 and 2003  
(In Millions)

|  | <b>2005</b>    | <b>2004</b>    | <b>2003</b>    |
|--|----------------|----------------|----------------|
| <b>Cash Flows from Operating Activities</b>  |                |                |                |
| Net earnings   | \$ 1,559.5     | \$ 1,349.8     | \$ 1,165.1     |
| Adjustments to reconcile net earnings to net cash provided by operating activities - |                |                |                |
| Depreciation and amortization  | 482.1          | 403.1          | 346.1          |
| Deferred income taxes  | (70.8)         | 66.0           | 52.5           |
| Income tax savings from employee stock plans   | 33.9           | 50.3           | 24.4           |
| Other  | 74.5           | 38.8           | 44.8           |
| Changes in operating assets and liabilities -  |                |                |                |
| Inventories  | (854.0)        | (536.0)        | (557.5)        |
| Trade accounts payable   | 276.7          | 233.7          | 294.7          |
| Accounts receivable, net   | (224.9)        | (171.6)        | (56.7)         |
| Accrued expenses and other liabilities   | 97.8           | 207.6          | 136.0          |
| Income taxes   | 5.0            | (39.9)         | 4.9            |
| Other  | (8.6)          | 42.2           | 48.3           |
| <b>Net cash provided by operating activities</b>                                     | <b>1,371.2</b> | <b>1,644.0</b> | <b>1,502.6</b> |



**Cash Flows from Investing Activities**

|  |            |            |           |
|--|------------|------------|-----------|
| Purchases of short-term investments - available for sale             | (10,742.0) | (11,938.2) | (3,291.5) |
| Proceeds from sale of short-term investments -<br>available for sale | 11,519.9   | 10,695.4   | 3,292.9   |
| Additions to property and equipment                                  | (1,237.5)  | (939.5)    | (795.1)   |
| Disposition of property and equipment                                | 15.5       | 6.2        | 84.5      |
| Net proceeds from corporate-owned life insurance                     | 10.1       | 10.2       | 8.4       |
| Net cash used for investing activities                               | (434.0)    | (2,165.9)  | (700.8)   |

**Cash Flows from Financing Activities**

|  |         |         |         |
|--|---------|---------|---------|
| Cash dividends paid                    | (214.5) | (176.9) | (152.4) |
| Stock purchases                        | (781.8) | (299.2) | (149.2) |
| Proceeds from employee stock plans     | 177.5   | 145.1   | 82.0    |
| Other                                  | 14.4    | 28.9    | (2.5)   |
| Net cash used for financing activities | (804.4) | (302.1) | (222.1) |

**Changes in Cash and Cash Equivalents**

|  |          |          |            |
|--|----------|----------|------------|
| Net increase (decrease) in cash and cash equivalents | 132.8    | (824.0)  | 579.7      |
| Cash and cash equivalents at beginning of year       | 444.0    | 1,268.0  | 688.3      |
| Cash and cash equivalents at end of year             | \$ 576.8 | \$ 444.0 | \$ 1,268.0 |

The accompanying Summary of Major Accounting Policies and the Notes to Consolidated Financial Statements are integral parts of these statements.

**Summary of Major Accounting Policies****Description of Business**

The company is principally in the retail drugstore business and its operations are within one reportable segment. Stores are located in 45 states and Puerto Rico. At August 31, 2005, there were 4,950 retail drugstores and three mail service facilities. Prescription sales were 63.7% of total sales for fiscal 2005 compared to 63.2% in 2004 and 62.0% in 2003.

**Basis of Presentation**

The consolidated statements include the accounts of the company and its subsidiaries. All significant intercompany transactions have been eliminated. Certain amounts in the 2004 and 2003 consolidated financial statements have been reclassified to be consistent with the 2005 presentation. The consolidated financial statements are prepared in accordance with accounting principles generally accepted in the United States of America and include amounts based on management's prudent judgments and estimates. Actual results may differ from these estimates.

**Cash and Cash Equivalents**

Cash and cash equivalents include cash on hand and all highly liquid investments with an original maturity of three months or less. Included in

cash and cash equivalents are credit card and debit card receivables from banks, which settle within two business days, of \$55.4 million at August 31, 2005, and \$53.3 million at August 31, 2004. The company's cash management policy provides for controlled disbursement. As a result, the company maintains overdraft positions at certain banks. Such overdrafts, which were \$339.4 million as of August 31, 2005, and \$226.7 million as of August 31, 2004, are included in trade accounts payable in the accompanying consolidated balance sheets.

### **Short-Term Investments - Available for Sale**

The company's short-term investments - available for sale are principally auction rate securities. The company invests in municipal bonds and student obligations and purchases these securities at par. The underlying security is issued as a long-term investment. However, auction rate securities are classified as short-term investments because they typically can be purchased and sold every 7, 28 and 35 days. The trading of auction rate securities takes place through a descending price auction with an interest rate reset at the beginning of each holding period. At the end of each holding period the interest is paid to the investor. The unrealized gains on these securities at August 31, 2005 and 2004, were not significant.

### **Financial Instruments**

The company had \$66.2 million and \$77.2 million of outstanding letters of credit at August 31, 2005 and 2004, respectively, which guaranteed foreign trade purchases. Additional outstanding letters of credit of \$313.8 million and \$156.2 million at August 31, 2005 and 2004, respectively, guaranteed payments of casualty claims. The casualty claim letters of credit are annually renewable and will remain in place until the casualty claims are paid in full. Letters of credit of \$1.7 million and \$1.6 million were outstanding at August 31, 2005 and 2004, respectively, to guarantee performance of construction contracts. The company pays a nominal facility fee to the financing bank to keep these letters of credit active. The company also had purchase commitments of approximately \$437.6 million and \$378.4 million at August 31, 2005 and 2004, respectively, related to the purchase of store locations and distribution centers. There were no investments in derivative financial instruments during fiscal 2005 and 2004.

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### **Inventories**

Inventories are valued on a lower of last-in, first-out (LIFO) cost or market basis. At August 31, 2005 and 2004, inventories would have been greater by \$804.2 million and \$736.4 million, respectively, if they had been valued on a lower of first-in, first-out (FIFO) cost or market basis. Included in inventory is product cost and inbound freight. Cost of sales is primarily derived based upon point-of-sale scanning information with an estimate for shrinkage and is adjusted based on periodic inventories. In addition to merchandise cost, cost of sales includes warehousing costs, purchasing costs, freight costs and vendor allowances not included as a reduction of advertising expense.

### **Vendor Allowances**

Vendor allowances are principally received as a result of purchases, sales or promotion of vendors' products. Allowances are generally recorded as a reduction of inventory and are recognized as a reduction of cost of sales when the related merchandise is sold. Those allowances received for promoting vendors' products are offset against advertising expense and result in a reduction of selling, occupancy and administration expenses to the extent of advertising costs incurred, with the excess treated as a reduction of inventory costs. Prior to the adoption of EITF Issue No. 02-16, "Accounting by a Customer (including a Reseller) for Certain Consideration Received from a Vendor," in January 2003, the entire advertising allowance received was credited to advertising expense and resulted in a reduction of selling, occupancy and administration expense.

### **Property and Equipment**

Depreciation is provided on a straight-line basis over the estimated useful lives of owned assets. Leasehold improvements and leased properties under capital leases are amortized over the estimated physical life of the property or over the term of the lease, whichever is shorter. Estimated useful lives range from 12 1/2 to 39 years for land improvements, buildings and building improvements and 5 to 12 1/2 years for equipment. Major repairs, which extend the useful life of an asset, are capitalized in the property and equipment accounts. Routine maintenance and repairs are charged against earnings. The composite method of depreciation is used for equipment; therefore, gains and losses on retirement or other disposition of such assets are included in earnings only when an operating location is closed, completely remodeled or impaired. Fully depreciated property and equipment are removed from the cost and related accumulated depreciation and amortization accounts. Property and equipment consists of (In Millions):

|   | 2005      | 2004      |
|---|-----------|-----------|
| Land and land improvements                      |           |           |
| Owned stores                                    | \$1,459.4 | \$1,215.6 |
| Distribution centers                            | 81.6      | 80.1      |
| Other locations                                 | 59.1      | 40.8      |
| Buildings and building improvements             |           |           |
| Owned stores                                    | 1,521.3   | 1,322.4   |
| Leased stores (leasehold improvements only)     | 500.5     | 478.4     |
| Distribution centers                            | 453.0     | 415.6     |
| Other locations                                 | 183.5     | 162.8     |
| Equipment                                       |           |           |
| Stores  | 2,853.9   | 2,438.1   |
| Distribution centers                            | 679.8     | 623.9     |
| Other locations                                 | 166.0     | 150.0     |
| Capitalized system development costs            | 143.7     | 123.0     |
| Capital lease properties                        | 48.4      | 43.6      |
|   | 8,150.2   | 7,094.3   |
| Less: accumulated depreciation and amortization | 1,985.2   | 1,647.9   |
|   | \$6,165.0 | \$5,446.4 |

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The company capitalizes application stage development costs for significant internally developed software projects, including "SIMS Plus," a strategic inventory management system, and "Basic Department Management," a marketing system. These costs are amortized over a five-year period. Amortization was \$20.4 million in 2005, \$19.0 million in 2004 and \$19.4 million in 2003. Unamortized costs as of August 31, 2005 and 2004, were \$90.1 million and \$76.6 million, respectively.

### Revenue Recognition

For all sales other than third party pharmacy sales, the company recognizes revenue at the time of the sale. For third party sales, revenue is recognized at the time the prescription is filled, adjusted by an estimate for those that have not yet been claimed by customers at the end of the period. Customer returns are immaterial.

### Impaired Assets and Liabilities for Store Closings

The company tests long-lived assets for impairment whenever events or circumstances indicate. Store locations that have been open at least five years are periodically reviewed for impairment indicators. Once identified, the amount of the impairment is computed by comparing the carrying value of the assets to the fair value, which is based on the discounted estimated future cash flows. Included in selling, occupancy and administration expense were impairment charges of \$14.5 million in 2005, \$9.2 million in 2004 and \$19.5 million in 2003.

The company also provides for future costs related to closed locations. The liability is based on the present value of future rent obligations and other related costs (net of estimated sublease rent) to the first lease option date.

### Insurance

The company obtains insurance coverage for catastrophic exposures as well as those risks required by law to be insured. It is the company's policy to retain a significant portion of certain losses related to workers' compensation, property losses, business interruptions relating from such losses and comprehensive general, pharmacist and vehicle liability. Provisions for these losses are recorded based upon the company's estimates for claims incurred. The provisions are estimated in part by considering historical claims experience, demographic factors and other actuarial assumptions.

## Pre-Opening Expenses

Non-capital expenditures incurred prior to the opening of a new or remodeled store are expensed as incurred.

## Advertising Costs

Advertising costs, which are reduced by the portion funded by vendors, are expensed as incurred. Net advertising expenses, which are included in selling, occupancy and administration expense, were \$260.3 million in 2005, \$230.9 million in 2004 and \$174.0 million in 2003. Included in net advertising expenses were vendor advertising allowances of \$180.2 million in 2005, \$163.6 million in 2004 and \$184.3 million in 2003. In fiscal 2003 the company adopted EITF Issue No. 02-16, "Accounting by a Customer (including a Reseller) for Certain Consideration Received from a Vendor," which shifted a portion of vendor allowances from advertising expense to cost of sales. The fiscal 2003 impact resulted in an increase to advertising costs of \$75.0 million (.23% of total sales), a reduction to cost of sales of \$56.2 million (.17% of total sales), and a reduction to pre-tax earnings and inventory of \$18.8 million.

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## Stock-Based Compensation Plans

As permitted under SFAS No. 123, the company applies Accounting Principles Board (APB) Opinion No. 25 and related interpretations in accounting for its stock-based compensation plans. Under APB Opinion No. 25, compensation expense is recognized for stock option grants if the exercise price is below the fair value of the underlying stock at the measurement date.

The company complies with the disclosure provisions of SFAS No. 123, which requires presentation of pro forma information applying the fair value based method of accounting. Had compensation costs been determined consistent with the fair value based method of SFAS No. 123 for options granted in fiscal 2005, 2004 and 2003, pro forma net earnings and net earnings per common share would have been as follows (In Millions, except per share data):

|   | 2005      | 2004      | 2003      |
|---|-----------|-----------|-----------|
| Net earnings  | \$1,559.5 | \$1,349.8 | \$1,165.1 |
| Add: Stock-based employee compensation expenses included in reported net income, net of related tax effects                                 | .2        | .4        | .7        |
| Deduct: Total stock-based employee compensation expense determined under fair value based method for all awards, net of related tax effects | (72.5)    | (44.1)    | (57.0)    |
| Pro forma net income  | \$1,487.2 | \$1,306.1 | \$1,108.8 |
| Earnings per share:   |           |           |           |
| Basic - as reported   | \$ 1.53   | \$ 1.32   | \$ 1.14   |
| Basic - pro forma   | 1.46      | 1.27      | 1.08      |
| Diluted - as reported   | 1.52      | 1.31      | 1.13      |
| Diluted - pro forma   | 1.45      | 1.27      | 1.07      |

## Income Taxes

The company provides for federal and state income taxes on items included in the Consolidated Statements of Earnings regardless of the period when such taxes are payable. Deferred taxes are recognized for temporary differences between financial and income tax reporting based on enacted tax laws and rates.

## Earnings Per Share

In fiscal years 2004 and 2003, the diluted earnings per share calculation excluded stock options with an exercise price greater than the average market price of the common shares for the year. If such options were included, anti-dilution would have resulted. At August 31, 2004, and August 31, 2003, outstanding options to purchase 2,902,996 and 10,716,109 common shares granted at a price ranging from \$35.67 to \$45.625 and \$30.76 to \$45.625 per share were excluded from the fiscal year 2004 and 2003 calculations, respectively.

## Interest Expense

The company capitalized \$4.2 million, \$1.1 million and \$1.6 million of interest expense as part of significant construction projects during fiscal 2005, 2004 and 2003, respectively. Interest paid, net of amounts capitalized, was \$.8 million in 2005, \$.2 million in 2004 and \$.2 million in 2003.

## Notes to Consolidated Financial Statements

### Hurricane Katrina

In August of fiscal 2005, Hurricane Katrina forced the closing of 74 stores in the Gulf Coast states. As a result, the company provided for \$54.7 million of pre-tax expenses. Included in these expenses were an estimated \$32.8 million of inventory losses, an estimated \$14.8 million of present value lease obligations for temporary, as well as permanent, store closings and an estimated \$5.2 million of equipment losses.

### Leases

Although 17.7% of locations are owned, the remainder are leased premises. Initial terms are typically 20 to 25 years, followed by additional terms containing cancellation options at five-year intervals, and may include rent escalation clauses. The commencement date of all lease terms is the earlier of the date the company becomes legally obligated to make rent payments or the date the company has the right to control the property. Additionally, the company recognizes rent expense on a straight-line basis over a time period that equals or exceeds the time period used for depreciation of buildings on leased land. In addition to minimum fixed rentals, most leases provide for contingent rentals based upon a portion of sales.

Minimum rental commitments at August 31, 2005, under all leases having an initial or remaining non-cancelable term of more than one year are shown below (In Millions):

|                              |            |
|------------------------------|------------|
| 2006                         | \$ 1,390.4 |
| 2007                         | 1,435.6    |
| 2008                         | 1,396.3    |
| 2009                         | 1,370.3    |
| 2010                         | 1,346.9    |
| Later                        | 17,173.0   |
| Total minimum lease payments | \$24,112.5 |

The above minimum lease payments include minimum rental commitments related to capital leases of \$74.3 million at August 31, 2005. This capital lease amount includes \$34.6 million of executory costs and imputed interest. Total minimum lease payments have not been reduced by minimum sublease rentals of approximately \$49.5 million on leases due in the future under non-cancelable subleases.

The company remains secondarily liable on 24 assigned leases. The maximum potential of undiscounted future payments is \$6.5 million as of August 31, 2005. Lease option dates vary with some extending to 2013. Approximately half of the assignments were a result of the sale of the "Wag's" restaurants in August 1988.

Rental expense was as follows (In Millions):

|                              | 2005      | 2004      | 2003      |
|------------------------------|-----------|-----------|-----------|
| Minimum rentals              | \$1,300.7 | \$1,152.1 | \$1,017.4 |
| Contingent rentals           | 18.7      | 20.3      | 22.1      |
| Less: Sublease rental income | (12.5)    | (11.9)    | (12.1)    |
|                              | \$1,306.9 | \$1,160.5 | \$1,027.4 |

### Goodwill and Other Intangible Assets

The carrying amount and accumulated amortization of intangible assets consists of the following (In Millions):

|   | 2005    | 2004    |
|---|---------|---------|
| Purchased prescription files                  | \$ 86.9 | \$ 64.8 |
| Other amortizable intangible assets           | 21.7    | 18.9    |
| Nonamortizable intangible assets - goodwill   | 10.3    | 10.3    |
| Gross carrying amount                         | 118.9   | 94.0    |
| Accumulated amortization - prescription files | (25.6)  | (12.4)  |
| Accumulated amortization - other              | (9.3)   | (8.0)   |
| Total accumulated amortization                | (34.9)  | (20.4)  |
| Total intangible assets, net                  | \$ 84.0 | \$ 73.6 |

Goodwill is evaluated annually for impairment. No impairment loss has occurred for fiscal 2005 or fiscal 2004.

Amortization expense for intangible assets was \$18.5 million in 2005, \$8.8 million in 2004 and \$6.3 million in 2003. The weighted-average amortization period for purchased prescription files was five years for fiscal 2005 and fiscal 2004. The weighted-average amortization periods for other intangible assets were 11 years for fiscal 2005 and 13 years for fiscal 2004.

Expected amortization expense for intangible assets recorded at August 31, 2005, is as follows (In Millions):

| <u>2006</u>   | <u>2007</u>   | <u>2008</u>   | <u>2009</u>   | <u>2010</u>  |
|---------------|---------------|---------------|---------------|--------------|
| <u>\$20.5</u> | <u>\$18.7</u> | <u>\$16.0</u> | <u>\$12.3</u> | <u>\$3.2</u> |

### Income Taxes

The provision for income taxes consists of the following (In Millions):

|                      | 2005    | 2004    | 2003    |
|----------------------|---------|---------|---------|
| Current provision -  |         |         |         |
| Federal              | \$841.4 | \$632.5 | \$574.0 |
| State                | 125.5   | 111.4   | 80.1    |
|                      | 966.9   | 743.9   | 654.1   |
| Deferred provision - |         |         |         |

|         |         |         |         |
|---------|---------|---------|---------|
| Federal | (57.8)  | 65.3    | 42.5    |
| State   | (13.0)  | .7      | 10.0    |
|         | (70.8)  | 66.0    | 52.5    |
|         | \$896.1 | \$809.9 | \$706.6 |

The deferred tax assets and liabilities included in the Consolidated Balance Sheets consist of the following (In Millions):

|                              | 2005    | 2004    |
|------------------------------|---------|---------|
| Deferred tax assets -        |         |         |
| Employee benefit plans       | \$263.5 | \$212.0 |
| Accrued rent                 | 118.5   | 106.0   |
| Insurance                    | 157.5   | 136.0   |
| Inventory                    | 40.8    | 39.6    |
| Bad debt                     | 14.3    | 15.4    |
| Other                        | 61.4    | 29.4    |
|                              | 656.0   | 538.4   |
| Deferred tax liabilities -   |         |         |
| Accelerated depreciation     | 663.4   | 621.5   |
| Inventory                    | 112.8   | 115.1   |
| Other                        | 25.9    | 18.6    |
|                              | 802.1   | 755.2   |
| Net deferred tax liabilities | \$146.1 | \$216.8 |

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Income taxes paid were \$928.2 million, \$734.1 million and \$625.2 million during the fiscal years ended August 31, 2005, 2004 and 2003, respectively. The difference between the statutory income tax rate and the effective tax rate is principally due to state income tax provisions.

### Short-Term Borrowings

The company had no short-term borrowings in fiscal 2005 or 2004. At August 31, 2005, the company had a syndicated bank line of credit facility of \$200 million to support the company's short-term commercial paper program. The company pays a nominal facility fee to the financing bank to keep this line of credit facility active.

### Contingencies

The company is involved in various legal proceedings incidental to the normal course of business. Company management is of the opinion, based upon the advice of General Counsel, that although the outcome of such litigation cannot be forecast with certainty, the final disposition should not have a material adverse effect on the company's consolidated financial position or results of operations.

### Capital Stock

The company's common stock is subject to a Rights Agreement under which each share has attached to it a Right to purchase one one-hundredth of a share of a new series of Preferred Stock, at a price of \$37.50 per Right. In the event an entity acquires or attempts to acquire 15% of the then outstanding shares, each Right, except those of an acquiring entity, would entitle the holder to purchase a number of shares of common stock pursuant to a formula contained in the Agreement. These non-voting Rights will expire on August 21, 2006, but may be redeemed at a price of \$.0025 per Right at any time prior to a public announcement that the above event has occurred.

On July 14, 2004, the Board of Directors announced a stock repurchase program of up to \$1 billion, which is expected to be executed over four years. During fiscal 2005, the company purchased \$345.1 million of shares related to the stock repurchase program, which compares to \$21.9 million of shares purchased in fiscal 2004. An additional \$436.7 million of shares were purchased to support the long-term needs of the

employee stock plans, which compares to \$277.3 million in fiscal 2004.

At August 31, 2005, 96,936,238 shares of common stock were reserved for future stock issuances under the company's various employee benefit plans. Preferred stock of 10,135,120 shares has been reserved for issuance upon the exercise of Preferred Share Purchase Rights.

### **Stock Compensation Plans**

The Walgreen Co. Stock Purchase/Option Plan (Share Walgreens) provides for the granting of options to purchase common stock over a ten-year period to eligible non-executive employees upon the purchase of company shares, subject to certain restrictions. Employees may purchase the company shares through cash purchases or loans. For options granted prior to October 1, 2005, the option price could not be more than 15% lower than the fair market value at the date of grant. For options granted on or after October 1, 2005, the option price is the closing price of a share of common stock on the grant date. Options may be granted under this Plan until September 30, 2012, for an aggregate of 42,000,000 shares of common stock. At August 31, 2005, there were 32,296,440 shares available for future grants. The options granted during fiscal 2005, 2004 and 2003 have a two-year vesting period. Compensation expense related to the plan was \$.3 million in fiscal 2005, \$.6 million in fiscal 2004 and \$1.2 million in fiscal 2003.

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The Walgreen Co. Executive Stock Option Plan provides for the granting of options to eligible key employees to purchase common stock over a ten-year period, at a price not less than the fair market value on the date of the grant. Under this Plan, options may be granted until October 9, 2006, for an aggregate of 38,400,000 shares of common stock. As of August 31, 2005, 20,456,653 shares were available for future grants. The options granted during fiscal 2005, 2004 and 2003 have a three-year vesting period. Compensation expense related to the plan was less than \$1 million in fiscal 2005, fiscal 2004 and fiscal 2003.

The Walgreen Co. Broad Based Employee Stock Option Plan provides for the granting of options to eligible non-executive employees to purchase common stock over a ten-year period, at a price not less than the fair market value on the date of the grant, in connection with the achievement of store opening milestones. Under this Plan, on March 11, 2003, substantially all non-executive employees, in conjunction with the opening of the company's 4,000<sup>th</sup> store, were granted a stock option to purchase 100 shares. Options may be granted for an aggregate of 15,000,000 shares of common stock until all options have either been exercised or have expired. The options have a three-year vesting period. At August 31, 2005, 6,234,000 shares were available for future grants.

The Walgreen Co. Option 3000 Plan offered a stock option award to all non-executive employees who were employed on May 11, 2000. Each eligible employee, in conjunction with opening the company's 3,000<sup>th</sup> store, received a stock option award to purchase from 75 to 500 shares, based on years of service. The option award, issued at fair market value on May 11, 2000, was authorized to grant an aggregate of 15,500,000 shares of common stock. The options vested and became exercisable on May 11, 2003, and any unexercised options will expire on May 10, 2010, subject to earlier termination if the optionee's employment ends.

The Walgreen Co. 1982 Employees Stock Purchase Plan permits eligible employees to purchase common stock at 90% of the fair market value at the date of purchase. Employees may purchase shares through cash purchases, loans or payroll deductions up to certain limits. The aggregate number of shares, which all participants have the right to purchase under this Plan, is 74,000,000. At August 31, 2005, 8,216,538 shares were available for future purchase.

The Walgreen Co. Restricted Performance Share Plan provides for the granting of shares of common stock and cash to certain key employees, subject to restrictions as to continuous employment except in the case of death, normal retirement or total and permanent disability. Restrictions generally lapse over a four-year period from the date of grant. Compensation expense is recognized in the year of grant. Shares may be granted for an aggregate of 32,000,000 shares of common stock. At August 31, 2005, 23,072,895 shares were available for future grants. The number of shares granted was 134,768 in 2005, 116,898 in 2004 and 79,869 in 2003. Compensation expense related to the Plan was \$11.1 million in fiscal 2005, \$8.1 million in fiscal 2004 and \$5.5 million in fiscal 2003.

The Walgreen Co. Nonemployee Director Stock Plan provides that each Nonemployee Director receives an equity grant of shares each year on November 1. The number of shares granted shall be determined by dividing \$80,000 by the price of a share of common stock on November 1. During the term of the Plan, each Nonemployee Director will also receive fifty percent of his or her quarterly retainer in the form of shares, which may be deferred into an equal number of stock units. In addition, a Nonemployee Director may elect to receive all or a portion of the



cash component of his or her quarterly retainer and meeting fees in the form of deferred stock units or to have such amounts placed in a deferred cash compensation account. Each Nonemployee Director received a grant of 2,211 shares in 2005, 2,298 shares in 2004 and 2,361 shares in 2003.

A summary of information relative to the company's stock option plans follows:

|                    | Options Outstanding |                                 | Options Exercisable |                                 |
|--------------------|---------------------|---------------------------------|---------------------|---------------------------------|
|                    | Shares              | Weighted-Average Exercise Price | Shares              | Weighted-Average Exercise Price |
| August 31, 2002    | 34,301,035          | \$22.35                         | 13,786,657          | \$ 9.71                         |
| Granted            | 17,701,356          | 28.86                           |                     |                                 |
| Exercised          | (2,747,055)         | 8.79                            |                     |                                 |
| Canceled/Forfeited | (2,924,991)         | 28.95                           |                     |                                 |
| August 31, 2003    | 46,330,345          | 25.23                           | 26,306,122          | 21.57                           |
| Granted            | 2,953,230           | 32.33                           |                     |                                 |
| Exercised          | (5,867,982)         | 12.81                           |                     |                                 |
| Canceled/Forfeited | (3,269,011)         | 28.54                           |                     |                                 |
| August 31, 2004    | 40,146,582          | 27.29                           | 22,103,057          | 24.84                           |
| Granted            | 9,035,094           | 36.07                           |                     |                                 |
| Exercised          | (4,215,576)         | 21.85                           |                     |                                 |
| Canceled/Forfeited | (2,060,445)         | 29.36                           |                     |                                 |
| August 31, 2005    | 42,905,655          | \$29.58                         | 19,896,830          | \$26.44                         |

The following table summarizes information concerning options outstanding and exercisable as of August 31, 2005:

| Range of Exercise Prices | Options Outstanding           |   |                                 | Options Exercisable           |                                 |
|--------------------------|-------------------------------|---|---------------------------------|-------------------------------|---------------------------------|
|                          | Number Outstanding at 8/31/05 | Weighted-Average Remaining Contractual Life | Weighted-Average Exercise Price | Number Exercisable at 8/31/05 | Weighted-Average Exercise Price |
| \$ 5 to 24               | 7,065,945                     | 2.33 yrs                                    | \$15.23                         | 7,065,945                     | \$15.23                         |
| 25 to 30                 | 14,610,110                    | 6.40  | 28.32                           | 5,782,919                     | 29.17                           |
| 31 to 35                 | 15,675,716                    | 7.66  | 34.36                           | 4,415,903                     | 33.45                           |
| 36 to 46                 | 5,553,884                     | 7.20  | 37.63                           | 2,632,063                     | 38.80                           |
| \$ 5 to 46               | 42,905,655                    | 6.30 yrs                                    | \$29.58                         | 19,896,830                    | \$26.44                         |

The weighted-average fair value and exercise price of options granted for fiscal 2005, 2004 and 2003 were as follows:

|                                 | 2005    | 2004    | 2003    |
|---------------------------------|---------|---------|---------|
| Granted at market price -       |         |         |         |
| Weighted-average fair value     | \$13.47 | \$12.17 | \$10.36 |
| Weighted-average exercise price | 36.45   | 32.33   | 28.80   |
| Granted below market price -    |         |         |         |
| Weighted-average fair value     | 12.78   | 14.03   | 13.37   |
| Weighted-average exercise price | 35.89   | 32.14   | 31.48   |

The fair value of each option grant used in the pro forma net earnings and net earnings per share was determined using the Black-Scholes option pricing model with weighted-average assumptions used for grants in fiscal 2005, 2004 and 2003:

|                                | 2005   | 2004   | 2003   |
|--------------------------------|--------|--------|--------|
| Risk-free interest rate        | 3.80%  | 4.07%  | 3.36%  |
| Average life of option (years) | 7.2    | 7.0    | 7.0    |
| Volatility                     | 28.14% | 28.56% | 28.04% |
| Dividend yield                 | .58%   | .38%   | .29%   |

## Retirement Benefits

The principal retirement plan for employees is the Walgreen Profit-Sharing Retirement Trust to which both the company and the employees contribute. The company's contribution, which is determined annually at the discretion of the Board of Directors, has historically related to pre-tax income. The profit-sharing provision was \$218.5 million in 2005, \$193.6 million in 2004 and \$168.0 million in 2003. The company's contributions were \$262.3 million for 2005, \$161.5 million for 2004 and \$138.3 million for 2003.

The company provides certain health insurance benefits for retired employees who meet eligibility requirements, including age, years of service and date of hire. This year the company announced a change to the retiree medical and prescription drug plans, which impacts the company's benefit obligation. For a select group of eligible employees, the company will contribute a flat dollar contribution towards retiree medical and prescription drug coverage based on years of service. This flat dollar contribution will be indexed on an annual basis. The costs of these benefits are accrued over the period earned. The company's postretirement health benefit plans are not funded.

Components of net periodic benefit costs (In Millions):

|                                    | 2005   | 2004   | 2003    |
|------------------------------------|--------|--------|---------|
| Service cost                       | \$22.0 | \$19.3 | \$ 10.2 |
| Interest cost                      | 23.6   | 22.5   | 15.7    |
| Amortization of actuarial loss     | 10.6   | 9.9    | 4.9     |
| Amortization of prior service cost | (3.6)  | (0.4)  | (0.4)   |
| Transition obligation              | 4.9    | -      | -       |
| Total postretirement benefit cost  | \$57.5 | \$51.3 | \$30.4  |

Change in benefit obligation (In Millions):

2005                      2004

|                                   |         |         |
|-----------------------------------|---------|---------|
| Benefit obligation at September 1 | \$392.5 | \$349.6 |
| Service cost                      | 22.0    | 19.3    |
| Interest cost                     | 23.6    | 22.5    |
| Amendments                        | (36.7)  | (26.3)  |
| Actuarial loss (gain)             | (6.6)   | 33.0    |
| Benefit payments                  | (8.7)   | (7.1)   |
| Participants contributions        | .8      | 1.5     |
| Transition obligation             | 4.9     | -       |
| Benefit obligation at August 31   | \$391.8 | \$392.5 |

Change in plan assets (In Millions):

|  | 2005  | 2004  |
|--|-------|-------|
| Plan assets at fair value at September 1 | \$ -  | \$ -  |
| Plan participants contributions          | .8    | 1.5   |
| Employer contributions                   | 7.9   | 5.6   |
| Benefits paid                            | (8.7) | (7.1) |
| Plan assets at fair value at August 31   | \$ -  | \$ -  |

Funded status (In Millions):

|                                   | 2005      | 2004      |
|-----------------------------------|-----------|-----------|
| Funded status                     | \$(391.8) | \$(392.5) |
| Unrecognized actuarial loss       | 203.1     | 220.1     |
| Unrecognized prior service cost   | (65.2)    | (32.1)    |
| Accrued benefit cost at August 31 | \$(254.0) | \$(204.5) |

The measurement date used to determine the postretirement benefits is as of the fiscal year ending August 31. The discount rate assumption used to compute the postretirement benefit obligation at year-end was 5.5% for 2005 and 6.5% for 2004. The discount rate assumption used to determine net periodic benefit cost was 5.5% for 2005, 6.5% for 2004 and 7.0% for 2003.

Future benefit costs were estimated assuming medical costs would increase at a 10.0% annual rate gradually decreasing to 5.25% over the next five years and then remaining at a 5.25% annual growth rate thereafter. A one percentage point change in the assumed medical cost trend rate would have the following effects (In Millions):

|                                     | 1% Increase | 1% Decrease |
|-------------------------------------|-------------|-------------|
| Effect on service and interest cost | \$13.3      | \$ (6.9)    |
| Effect on postretirement obligation | 27.8        | (24.6)      |

| (In Millions) | Estimated Future Benefit Payments | Estimated Federal Subsidy |
|---------------|-----------------------------------|---------------------------|
| 2006          | \$ 6.9                            | \$ .5                     |
| 2007          | 8.3                               | 1.0                       |

|           |      |      |
|-----------|------|------|
| 2008      | 9.2  | 1.1  |
| 2009      | 10.6 | 1.3  |
| 2010      | 12.4 | 1.5  |
| 2011-2015 | 86.3 | 11.4 |

The expected contribution to be paid during fiscal year 2006 is \$6.4 million.

The company's accumulated postretirement benefit obligation (APBO) and net periodic benefit costs include the effect of the federal subsidy provided by the Medicare Prescription Drug Improvement and Modernization Act of 2003. The APBO and net periodic benefit costs have decreased by approximately \$115.4 million and \$6.5 million, respectively.

### Supplementary Financial Information

Included in the Consolidated Balance Sheets captions are the following assets and liabilities (In Millions):

|  | 2005      | 2004      |
|--|-----------|-----------|
| Accounts receivable -                    |           |           |
| Accounts receivable                      | \$1,441.6 | \$1,197.4 |
| Allowance for doubtful accounts          | (45.3)    | (28.3)    |
|  | \$1,396.3 | \$1,169.1 |
| Accrued expenses and other liabilities - |           |           |
| Accrued salaries                         | \$ 516.6  | \$ 465.3  |
| Taxes other than income taxes            | 261.7     | 222.9     |
| Profit sharing                           | 143.4     | 194.0     |
| Other                                    | 570.2     | 488.3     |
|  | \$1,491.9 | \$1,370.5 |

### Summary of Quarterly Results (Unaudited)

(Dollars in Millions, except per share data)

|                    | Quarter Ended |            |            |            | Fiscal Year |
|--------------------|---------------|------------|------------|------------|-------------|
|                    | November      | February   | May        | August     |             |
| Fiscal 2005        |               |            |            |            |             |
| Net sales          | \$9,889.1     | \$10,987.0 | \$10,830.6 | \$10,494.9 | \$42,201.6  |
| Gross profit       | 2,707.9       | 3,130.6    | 3,016.2    | 2,933.1    | 11,787.8    |
| Net earnings       | 328.6         | 490.9      | 411.0      | 329.0      | 1,559.5     |
| Per Common Share - |               |            |            |            |             |
| Basic              | \$ .32        | \$ .48     | \$ .41     | \$ .32     | \$ 1.53     |
| Diluted            | .32           | .48        | .40        | .32        | 1.52        |

|                    |           |            |            |            |            |
|--------------------|-----------|------------|------------|------------|------------|
| Fiscal 2004        |           |            |            |            |            |
| Net sales          | \$8,720.8 | \$ 9,782.2 | \$ 9,578.5 | \$ 9,426.7 | \$37,508.2 |
| Gross profit       | 2,300.1   | 2,705.6    | 2,577.8    | 2,614.3    | 10,197.8   |
| Net earnings       | 251.5     | 431.6      | 342.3      | 324.4      | 1,349.8    |
| Per Common Share - |           |            |            |            |            |
| Basic              | \$ .25    | \$ .42     | \$ .33     | \$ .32     | \$ 1.32    |
| Diluted            | .24       | .42        | .33        | .32        | 1.31       |

**Comments on Quarterly Results :** In further explanation of and supplemental to the quarterly results, the 2005 fourth quarter LIFO adjustment was a credit of \$2.0 million compared to a 2004 credit of \$48.5 million. If the 2005 interim results were adjusted to reflect the actual inventory inflation rates and inventory levels as computed at August 31, 2005, earnings per share would have increased in the second quarter by \$.01 and decreased in the fourth quarter by \$.01. Similar adjustments in 2004 would have increased earnings per share in the first, second and third quarters by \$.01 per quarter and decreased earnings per share in the fourth quarter by \$.03.

The quarter ended August 31, 2005, includes \$54.7 million (\$.033 per share, diluted) of pre-tax expenses related to Hurricane Katrina.

### Common Stock Prices

Below is the Consolidated Transaction Reporting System high and low sales price for each quarter of fiscal 2005 and 2004.

|             |      | Quarter Ended |          |         |         |             |
|-------------|------|---------------|----------|---------|---------|-------------|
|             |      | November      | February | May     | August  | Fiscal Year |
| Fiscal 2005 | High | \$39.51       | \$44.19  | \$46.75 | \$49.01 | \$49.01     |
|             | Low  | 35.05         | 38.11    | 41.51   | 44.00   | 35.05       |
| Fiscal 2004 | High | \$37.00       | \$37.42  | \$35.80 | \$37.82 | \$37.82     |
|             | Low  | 30.18         | 33.63    | 32.00   | 34.27   | 30.18       |

### Management's Report on Internal Control

Our management is responsible for establishing and maintaining adequate internal control over financial reporting, as such term is defined in Exchange Act Rule 13a-15(f). Under the supervision and with the participation of our management, including our principal executive officer and principal financial officer, we conducted an evaluation of the effectiveness of our internal control over financial reporting based on the framework in *Internal Control - Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Based on our evaluation, management concluded that our internal control over financial reporting was effective as of August 31, 2005. Our management's assessment of the effectiveness of our internal control over financial reporting as of August 31, 2005, has been audited by Deloitte & Touche LLP, an independent registered public accounting firm, as stated in its report which is included herein.

/s/ David W. Bernauer  
Chairman of the Board

/s/ William M. Rudolphsen  
Senior Vice President

**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

To the Board of Directors and Shareholders of Walgreen Co.:

We have audited the accompanying consolidated balance sheets of Walgreen Co. and Subsidiaries (the "Company") as of August 31, 2005 and 2004, and the related consolidated statements of earnings, shareholders' equity, and cash flows for each of the three years in the period ended August 31, 2005. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such consolidated financial statements present fairly, in all material respects, the financial position of Walgreen Co. and Subsidiaries as of August 31, 2005 and 2004, and the results of their operations and their cash flows for each of the three years in the period ended August 31, 2005, in conformity with accounting principles generally accepted in the United States of America.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the effectiveness of the Company's internal control over financial reporting as of August 31, 2005, based on the criteria established in *Internal Control - Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated October 21, 2005 expressed an unqualified opinion on management's assessment of the effectiveness of the Company's internal control over financial reporting and an unqualified opinion on the effectiveness of the Company's internal control over financial reporting.

/s/ DELOITTE & TOUCHE LLP

Chicago, Illinois

October 21, 2005

**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

To the Board of Directors and Shareholders of Walgreen Co.:

We have audited management's assessment, included in the accompanying Management's Report on Internal Control, that Walgreen Co. and Subsidiaries (the "Company") maintained effective internal control over financial reporting as of August 31, 2005, based on criteria established

in *Internal Control - Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission. The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting. Our responsibility is to express an opinion on management's assessment and an opinion on the effectiveness of the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, evaluating management's assessment, testing and evaluating the design and operating effectiveness of internal control, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinions.

A company's internal control over financial reporting is a process designed by, or under the supervision of, the company's principal executive and principal financial officers, or persons performing similar functions, and effected by the company's board of directors, management, and other personnel to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of the inherent limitations of internal control over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may not be prevented or detected on a timely basis. Also, projections of any evaluation of the effectiveness of the internal control over financial reporting to future periods are subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, management's assessment that the Company maintained effective internal control over financial reporting as of August 31, 2005, is fairly stated, in all material respects, based on the criteria established in *Internal Control - Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission. Also in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of August 31, 2005, based on the criteria established in *Internal Control - Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission.

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We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated financial statements as of and for the year ended August 31, 2005 of the Company and our report dated October 21, 2005 expressed an unqualified opinion on those financial statements.

/s/ DELOITTE & TOUCHE LLP

Chicago, Illinois

October 21, 2005

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| <b>STATE</b>   | <b>2005</b>  | <b>2004</b>  |
|----------------|--------------|--------------|
| Alabama        | 46           | 39           |
| Arizona        | 215          | 209          |
| Arkansas       | 28           | 25           |
| California     | 408          | 381          |
| Colorado       | 101          | 88           |
| Connecticut    | 52           | 46           |
| Florida        | 653          | 630          |
| Georgia        | 96           | 83           |
| Idaho          | 17           | 16           |
| Illinois       | 486          | 471          |
| Indiana        | 152          | 143          |
| Iowa           | 54           | 52           |
| Kansas         | 47           | 44           |
| Kentucky       | 59           | 54           |
| Louisiana      | 102          | 91           |
| Maryland       | 18           | 16           |
| Massachusetts  | 106          | 99           |
| Michigan       | 165          | 143          |
| Minnesota      | 98           | 91           |
| Mississippi    | 37           | 33           |
| Missouri       | 144          | 133          |
| Montana        | 2            | -            |
| Nebraska       | 43           | 42           |
| Nevada         | 55           | 51           |
| New Hampshire  | 11           | 10           |
| New Jersey     | 82           | 75           |
| New Mexico     | 50           | 49           |
| New York       | 69           | 64           |
| North Carolina | 75           | 53           |
| North Dakota   | 1            | 1            |
| Ohio           | 173          | 157          |
| Oklahoma       | 68           | 64           |
| Oregon         | 37           | 36           |
| Pennsylvania   | 43           | 34           |
| Rhode Island   | 16           | 15           |
| South Carolina | 42           | 31           |
| South Dakota   | 6            | 5            |
| Tennessee      | 181          | 164          |
| Texas          | 511          | 471          |
| Utah           | 24           | 15           |
| Vermont        | 2            | 1            |
| Virginia       | 54           | 47           |
| Washington     | 90           | 88           |
| Wisconsin      | 166          | 157          |
| Wyoming        | 5            | 4            |
| Puerto Rico    | 63           | 61           |
| <b>Total*</b>  | <b>4,953</b> | <b>4,582</b> |



**RESOLUTION ADOPTING AMENDMENT NUMBER FOUR TO THE  
WALGREEN CO. STOCK PURCHASE/OPTION PLAN (SHARE WALGREENS)**

WHEREAS, Walgreen Co. (the "Company") maintains the Walgreen Co. Stock Purchase/Option Plan (the "Plan"); and

WHEREAS, the Board of Directors of the Company deems it desirable to amend the Plan to comply with recent tax legislation and to make other minor clarifying wording changes.

NOW, THEREFORE, BE IT RESOLVED, that, pursuant to the power of amendment contained in Section 12.1 of the Plan, the following Amendment Number 4 to the Plan be and is hereby approved and adopted effective as July 15, 2005, except as otherwise indicated below:

1. Section (a) of Article 2 of the Plan is amended in its entirety to read as follows:

**"(a) 'Award Agreement'** means the document setting forth the terms and conditions applicable to each purchase of Plan Shares under this Plan and the corresponding grant of Options."

2. Section 6.5 of the Plan is amended in its entirety to read as follows:

**"6.5 Holding Period for Plan Shares .** Subject to the terms of this Plan, all Plan Shares which have been purchased shall be delivered (or held for the Participant in book entry form) as soon as administratively practicable after the time the Shares are Fully Paid. Following such delivery of Fully Paid Plan Shares, the Participant may sell, convey or otherwise transfer such Plan Shares, subject to the option vesting provisions of Article 8, which apply when the Plan Shares are sold, conveyed or otherwise transferred prior to the date that is two years after the date of purchase.

In the event that a Participant's employment with the Company terminates prior to the date that is two years after the date of purchase of Plan Shares, the terms of Article 9 herein shall govern the treatment of outstanding Plan Shares and Options."

3. Effective October 1, 2005, Section 7.2 of the Plan is amended in its entirety to read as follows:

**"7.2. Option Price .** The Option Price for each Option granted under the Plan shall be determined by the Committee and shall be set forth in the Award Agreement. Such Option Price shall be no less than the Fair Market Value of a Share on the day the Option is granted."

4. Subsection (a) of Section 9.1 of the Plan is amended in its entirety to read as follows:

**"(a) Treatment of Plan Shares .** If the Participant's death, Disability, or Retirement occurs during the two-year holding period described in Section 6.5 herein, the Participant will be credited with all Plan Shares which are Fully Paid as of the date of employment termination (in the case of Disability, the Plan Administrator shall determine the date that employment is deemed to have terminated). Notwithstanding the foregoing, if at the time of employment termination, the Participant has not Fully Paid for all outstanding Plan Shares purchased, then the Plan Administrator shall have the authority, upon such terms as the Plan Administrator shall determine, (i) to permit accelerated payment of the outstanding balance of unpaid or partially-paid Plan Shares, or (ii) to cause to be sold enough unpaid Plan Shares to pay off the Participant's unpaid balance, and then to distribute any remaining Plan Shares to the Participant.

All outstanding Plan Shares which are not Fully Paid as of the date of employment termination, or paid for pursuant to one or both of the procedures described in (i) and (ii) above, shall be forfeited to the Company and shall once again become available for purchase and/or grant under the Plan.

If a Participant's death, Disability, or Retirement occurs after the delivery of Plan Shares to him or her, such Plan Shares shall not be affected by the employment termination."

FURTHER RESOLVED , that the appropriate officers of the Company are hereby authorized and directed to prepare and submit any governmental filings that are determined to be required as a result of this Amendment Number 4 and to take such other steps that in their opinion are necessary or advisable in order to carry out the intent and purposes of the foregoing resolutions.

## Subsidiaries of the Registrant

There are no parents of the Registrant, Walgreen Co. (an Illinois corporation). The following 11 subsidiaries are wholly owned by the Registrant, 7 of which are engaged in the operation of retail drug stores, one, Walgreens Mail Service, Inc., in mail order drug operations, one, Walgreens Health Initiatives, Inc., in pharmacy benefit management, one, Walgreens Home Care, Inc., in retailing of health care maintenance services, and one, Walgreens.com, Inc., operates a retail electronic commerce site.

| NAME                               | STATE, COMMONWEALTH OR COUNTRY OF INCORPORATION |
|------------------------------------|---|
| Walgreen Arizona Drug Co.          | Arizona   |
| Bond Drug Company of Illinois      | Illinois  |
| Walgreens Home Care, Inc.          | Illinois  |
| Walgreens Mail Service, Inc.       | Illinois  |
| Walgreens.com, Inc.                | Illinois  |
| Walgreens Health Initiatives, Inc. | Illinois  |
| Walgreen Louisiana Co., Inc.       | Louisiana                                       |
| Walgreen Hastings Co.              | Nebraska  |
| Walgreen Eastern Co., Inc.         | New York  |
| Walgreen of Puerto Rico, Inc.      | Puerto Rico                                     |
| Walgreen of San Patricio, Inc.     | Puerto Rico                                     |

In addition to the above named subsidiaries, the Registrant owns 7 subsidiaries engaged in service, real estate or wholesaling operations, 15 inactive subsidiaries and one inactive joint venture owned 66.67% by the Registrant. There is one inactive subsidiary that is wholly owned by Walgreens Health Initiatives, Inc. These 24 companies, considered in the aggregate as a single subsidiary, would not constitute a significant subsidiary.

Two legal entities, Walgreen Texas LP and Walgreen Texas LLC, are used exclusively for Texas Franchise tax purposes. Walgreen Texas LP is a partnership that holds beneficial interest in all Walgreen Co. operations in Texas. Walgreen Texas LLC is a limited liability corporation and subsidiary of Walgreen Co. that holds a 99% limited liability interest in Walgreen Texas LP. For all other reporting purposes, these subsidiaries are disregarded and the Texas operations are included in the Walgreen Co. financial statements.

All wholly owned subsidiaries are included in the consolidated financial statements.

We consent to the incorporation by reference in Registration Statement Nos. 2-79977, 2-79978, 33-49676, 333-19467, 333-19501, 333-104597, 333-106967, 333-107841, and 333-112343 on Form S-8 of Walgreen Co. and Subsidiaries our reports dated October 21, 2005, relating to the financial statements and financial statement schedule of the Walgreen Co. and Subsidiaries, and Management's Report on Internal Control appearing in and incorporated by reference in the Annual Report on Form 10-K of Walgreen Co. and Subsidiaries for the year ended August 31, 2005.

/s/ Deloitte & Touche LLP

Chicago, IL

October 31, 2005

EXHIBIT 31.1

#### CERTIFICATION

I, David W. Bernauer, Chief Executive Officer, certify that:

1. I have reviewed this annual report on Form 10-K of Walgreen Co.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rule 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) all significant deficiencies and material weaknesses in the design or operation of internal control over

financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

- b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date

/s/ David W. Bernauer  
David W. Bernauer

Chief Executive Officer

November 4, 2005

EXHIBIT 31.2

### CERTIFICATION

I, William M. Rudolphsen, Chief Financial Officer, certify that:

1. I have reviewed this annual report on Form 10-K of Walgreen Co.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date

/s/ William M. Rudolphsen  
William M. Rudolphsen

Chief Financial Officer

November 4, 2005

Exhibit 32.1

**CERTIFICATION PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002  
(18 U.S.C. SECTION 1350)**

In connection with the Annual Report of Walgreen Co., an Illinois corporation (the "Company"), on Form 10-K for the year ending August 31, 2005 as filed with the Securities and Exchange Commission (the "Report"), I, David W. Bernauer, Chief Executive Officer of the Company, certify, pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, to the best of my knowledge:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ David W. Bernauer  
David W. Bernauer  
Chief Executive Officer  
Dated: November 4, 2005

A signed original of this written statement required by Section 906 has been provided to Walgreen Co. and will be retained by Walgreen Co. and furnished to the Securities and Exchange Commission or its staff upon request.

Exhibit 32.2

**CERTIFICATION PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002  
(18 U.S.C. SECTION 1350)**

In connection with the Annual Report of Walgreen Co., an Illinois corporation (the "Company"), on Form 10-K for the year ending August 31, 2005 as filed with the Securities and Exchange Commission (the "Report"), I, William M. Rudolphsen, Chief Financial Officer of the Company, certify, pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, to the best of my knowledge:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ William M. Rudolphsen  
William M. Rudolphsen  
Chief Financial Officer

Dated: November 4, 2005

A signed original of this written statement required by Section 906 has been provided to Walgreen Co. and will be retained by Walgreen Co. and furnished to the Securities and Exchange Commission or its staff upon request.

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**End of Filing**

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